

# **FY2015 2Q Consolidated Financial Overview** (IFRS based)

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## **Forward-Looking Statements**



This presentation may include forward-looking statements pertaining to the business and prospects of Chugai Pharmaceutical Co., Ltd. (the "Company"). These statements reflect the Company's current analysis of existing information and trends. Actual results may differ from expectations based on risks and uncertainties that may affect the Company's businesses.

Note: Amounts shown in this report are rounded to the nearest 0.1 billion yen Variance and % are calculated based on the amounts shown

## **2Q Results Summary**



#### **■** Revenues: 240.2 billion yen (+18.2, +8.2% YoY)

- Domestic sales excl. Tamiflu: increase due to steady growth of mainstay products and new products (+13.8, +8.3%)
- Overseas sales: increase due to growth in Actemra export driven by both yen depreciation and volume expansion (+11.1, +31.1%)
- Royalties and other operating income: decrease due to milestone income in the previous year, etc. (-6.4, -46.0%)

#### Cost of sales / Operating expenses (Core basis)

- Cost of sales: the ratio to sales worsened due primarily to yen depreciation (+1.0% point, from 49.1% to 50.1%)
- Operating expenses: increase mainly in research and development expenses and general and administration expenses (+1.5, +2.0%)

#### Profits

• IFRS results: operating profit 43.2 billion yen (+0.1, +0.2%)

net income 30.8 billion yen (+1.4, +4.8%)

Core results: operating profit 45.9 billion yen (+2.2, +5.0%)

EPS 58.30 yen (+4.64, +8.6%)



## IFRS and Core Results Jan - Jun

|                                      | IFRS results | Non-cor                   | e items             | Core results | (Billions of JPY)  |
|--------------------------------------|--------------|---------------------------|---------------------|--------------|--|
| (Billions of JPY)                    | 2015         | Intangible assets         | Other               | 2015         | Non-Core items   |
|                                      | Jan - Jun    | and Business combinations | eliminated<br>items | Jan - Jun    | 1. Intangible/Business combinations Amortization of intangible assets +0.8 |
| Revenues                             | 240.2        |                           |                     | 240.2        | Impairment of intangible assets +1.8                                       |
| Sales                                | 232.6        |                           |                     | 232.6        | No business combinations   |
| Royalties and other operating income | 7.5          |                           |                     | 7.5          | 2. Other eliminated items Environmental costs +0.1                         |
| Cost of sales                        | -117.2       | +0.7                      |                     | -116.6       |  |
| Gross profit                         | 122.9        | +0.7                      |                     | 123.6        |  |
| Operating expenses                   | -79.7        | +1.9                      | +0.1                | -77.7        |  |
| Marketing and distribution           | -34.7        | +0.1                      |                     | -34.6        | attributable to Chugai<br>shareholders 31.9 (A)                            |
| Research and development             | -39.2        | +1.8                      | +0.0                | -37.3        |  |
| General and administration           | -5.9         |                           | +0.1                | -5.8         | (Millions of shares)   |
| Operating profit                     | 43.2         | +2.6                      | +0.1                | 45.9         | Weighted average number  |
| Financing costs                      | -0.0         |                           |                     | -0.0         | of shares and equity   |
| Other financial income (expense)     | 0.7          |                           |                     | 0.7          | securities in issue used to calculate diluted earnings                     |
| Profit before taxes                  | 43.9         | +2.6                      | +0.1                | 46.5         | per share  |
| Income taxes                         | -13.1        | -0.9                      | -0.0                | -14.0        | 547 ®  |
| Net income                           | 30.8         | +1.7                      | +0.1                | 32.5         |  |
| Chugai shareholders                  | 30.1         | +1.7                      | +0.1                | 31.9         | (JPY)  |
| Non-controlling interests            | 0.7          |                           |                     | 0.7          | Core EPS 58.30 (A)/(B)   |

#### Year on Year (Core)

## Financial Overview Jan - Jun



| (Billions of JPY)                    | 2014<br>Jan - J | _        | 201!<br>Jan - J | _        | Grow  | <i>r</i> th |  |  |
|--------------------------------------|-----------------|----------|-----------------|----------|-------|-------------|--|--|
| (Billions of 31-1)                   |                 | Revenues |                 | Revenues | arovi | alowai      |  |  |
| Revenues                             | 222.0           |          | 240.2           |          | +18.2 | +8.2%       |  |  |
| Sales                                | 208.1           |          | 232.6           |          | +24.5 | +11.8%      |  |  |
| excl. Tamiflu                        | 201.0           |          | 225.9           |          | +24.9 | +12.4%      |  |  |
| Domestic                             | 165.3           |          | 179.1           |          | +13.8 | +8.3%       |  |  |
| Export to Roche                      | 26.3            |          | 37.2            |          | +10.9 | +41.4%      |  |  |
| Other overseas                       | 9.5             |          | 9.6             |          | +0.1  | +1.1%       |  |  |
| Tamiflu                              | 7.1             |          | 6.7             |          | -0.4  | -5.6%       |  |  |
| Ordinary                             | 7.0             |          | 6.7             |          | -0.3  | -4.3%       |  |  |
| Govt. stockpiles etc.                | 0.1             |          | 0.0             |          | -0.1  | -100.0%     |  |  |
| Royalties and other operating income | 13.9            |          | 7.5             |          | -6.4  | -46.0%      |  |  |
| Cost of sales                        | -102.1          | 46.0%    | -116.6          | 48.5%    | -14.5 | +14.2%      |  |  |
| Gross profit                         | 119.9           | 54.0%    | 123.6           | 51.5%    | +3.7  | +3.1%       |  |  |
| Operating expenses                   | -76.2           | 34.3%    | -77.7           | 32.3%    | -1.5  | +2.0%       |  |  |
| Operating profit                     | 43.7            | 19.7%    | 45.9            | 19.1%    | +2.2  | +5.0%       |  |  |
| Financing costs                      | -0.0            |          | -0.0            |          | 0.0   | 0.0%        |  |  |
| Other financial income (expense)     | 0.3             |          | 0.7             |          | +0.4  | +133.3%     |  |  |
| Income taxes                         | -14.2           |          | -14.0           |          | +0.2  | -1.4%       |  |  |
| Net income                           | 29.8            | 13.4%    | 32.5            | 13.5%    | +2.7  | +9.1%       |  |  |
| EPS (JPY)                            | 53.66           |          | 58.30           |          | +4.64 | +8.6%       |  |  |

(Billions of JPY)

Royalties and other operating income decrease in milestone income, etc.

Other financial income (expense) +0.4

Exchange gains/losses -2.0

Gains/Losses on derivatives +2.4

(Gains/Losses on foreign exchange forward contracts)

#### Cost of sales ratio vs. Sales

| 2014      | 2015      |
|-----------|-----------|
| Jan – Jun | Jan – Jun |
| 49.1%     | 50.1%     |

#### Average exchange rate (JPY)

|      | 2014<br>Jan – Jun | 2015<br>Jan - Jun |
|------|-------------------|-------------------|
| 1CHF | 115.04            | 126.88            |
| 1EUR | 140.51            | 134.27            |
| 1USD | 102.49            | 120.24            |
| 1SGD | 81.29             | 89.10             |

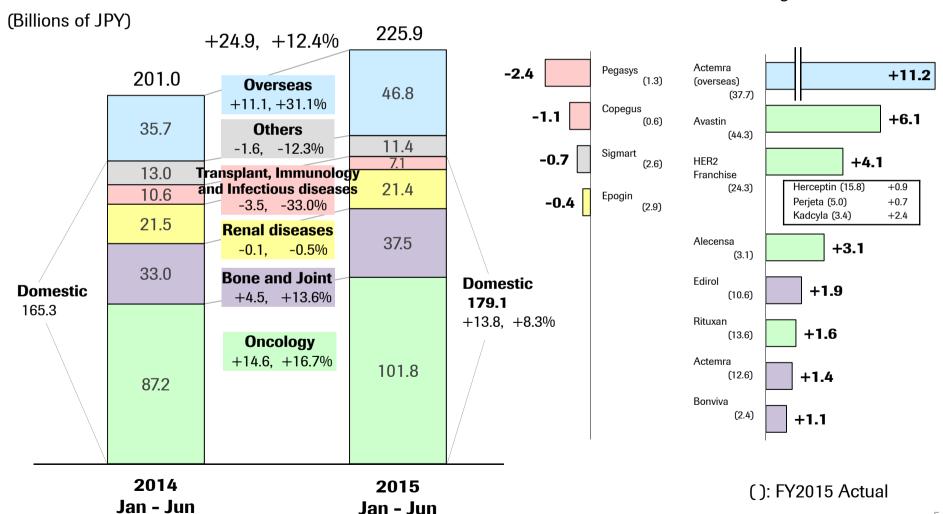
**Year on Year** 

## Sales (excl. Tamiflu) Jan - Jun



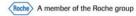
Sales by Disease Area, Year on Year Comparisons

Sales by Products, Year on Year Changes



Innovation all for the patients





## **Tamiflu Sales Performance**

|                 |                |         |         |         |         |         | Fis     | cal Term Sa | ales    |         |         |         |         |         | Forecast | ]        |                         |
|-----------------|----------------|---------|---------|---------|---------|---------|---------|-------------|---------|---------|---------|---------|---------|---------|----------|----------|-------------------------|
| (Bill           | ions of JPY)   | FY20    | 09.12   | FY20    | 10.12   | FY20    | 11.12   | FY20        | 12.12   | FY20    | 13.12   | FY20    | 14.12   | FY20    | 15.12    | Ocasonai |                         |
|                 | <u> </u>       | Jan-Jun | Jul-Dec | Jan-Jun | Jul-Dec | Jan-Jun | Jul-Dec | Jan-Jun     | Jul-Dec | Jan-Jun | Jul-Dec | Jan-Jun | Jul-Dec | Jan-Jun | Jul-Dec  | Sales    | sentinel*<br>(millions) |
|                 | 2008-09        | 11.0    |         |         |         |         |         |             |         |         |         |         |         |         |          | 16.7     | 1.27                    |
|                 | 2009-10        |         | 25.2    | 1.4     |         |         |         |             |         |         |         |         |         |         |          | 26.6     | 2.02                    |
|                 | 2010-11        |         |         |         | 0.2     | 4.1     |         |             |         |         |         |         |         |         |          | 4.3      | 1.26                    |
| Ordinary        | 2011-12        |         |         |         |         |         | 1.3     | 7.8         |         |         |         |         |         |         |          | 9.1      | 1.63                    |
| Ordinary        | 2012-13        |         |         |         |         |         |         |             | 2.4     | 8.2     |         |         |         |         |          | 10.6     | 1.11                    |
|                 | 2013-14        |         |         |         |         |         |         |             |         |         | 1.9     | 7.0     |         |         |          | 9.0      | 1.44                    |
|                 | 2014-15        |         |         |         |         |         |         |             |         |         |         |         | 5.8     | 6.7     |          | 12.6     | 1.39                    |
|                 | 2015-16        |         |         |         |         |         |         |             |         |         |         |         |         |         | 0.7      | -        | -                       |
| (               | Ordinary       | 36.2    | (+29.1) | 1.6     | (-34.6) | 5.4     | (+3.8)  | 10.2        | (+4.8)  | 10.1    | (-0.1)  | 12.9    | (+2.8)  | 7.4     | (-5.5)   |          |                         |
|                 | 2008-09        | 14.4    |         |         |         |         |         |             |         |         |         |         |         |         |          | 15.5     |                         |
|                 | 2009-10        |         | 25.6    | 10.6    |         |         |         |             |         |         |         |         |         |         |          | 36.2     |                         |
|                 | 2010-11        |         |         |         | 5.9     | 0.5     |         |             |         |         |         |         |         |         |          | 6.4      |                         |
| Govt.           | 2011-12        |         |         |         |         |         | 2.8     | 0.4         |         |         |         |         |         |         |          | 3.2      |                         |
| Stockpiles etc. | 2012-13        |         |         |         |         |         |         |             | 1.5     | 0.8     |         |         |         |         |          | 2.3      |                         |
|                 | 2013-14        |         |         |         |         |         |         |             |         |         | 0.1     | 0.1     |         |         |          | 0.2      |                         |
|                 | 2014-15        |         |         |         |         |         |         |             |         |         |         |         | 0.1     | 0.0     |          | 0.1      |                         |
|                 | 2015-16        |         |         |         |         |         |         |             |         |         |         |         |         |         | -        | -        |                         |
| Govt.           | Stockpile etc. | 40.0    | (+38.7) | 16.6    | (-23.4) | 3.3     | (-13.3) | 1.9         | (-1.4)  | 0.9     | (-1.0)  | 0.2     | (-0.7)  | 0.0     | (-0.2)   |          | 1                       |
|                 |                | 25.4    | 50.8    | 12.0    | 6.1     | 4.6     | 4.1     | 8.1         | 3.9     | 9.0     | 2.0     | 7.1     | 5.9     | 6.7     | 0.7      |          |                         |
|                 | Total          | 76.2    | (+67.8) | 18.2    | (-58.0) | 8.7     | (-9.5)  | 12.0        | (+3.3)  | 11.0    | (-1.0)  | 13.0    | (+2.0)  | 7.4     | (-5.6)   |          |                         |

() Year on year

<sup>\*</sup> Total number of patients of the controlled samples in the "Infectious Diseases Weekly Report" (IDWR) for the period from late October to mid-April (from the 44th week of every year to the 16th week of the next year; from early July 2009 and mid-March 2010 for 2009/2010). IDWR is published by Japan's National Institute of Infectious Diseases.

Year on Year (Core)

(Billions of JPY)

# **Operating Profit Jan – Jun**



| (= :::: - :             | ,     |      |                                      |                  |                 |    |
|-------------------------|-------|------|--------------------------------------|------------------|-----------------|----|
| Gross profit from sales |       | -6.4 | Royalties and other operating income |                  |                 |    |
|                         | +10.0 |      | -0.3                                 | &A<br><b>).6</b> |                 |    |
| 43.7                    |       | +2.2 | 2 (+5.0%)                            |                  | 45.9            |    |
| 2014<br>Jan - Ju        | n     |      |                                      |                  | 2015<br>an - Ju | ın |

| (Billions of JPY)   | 2014<br>Jan - Jun                      | 2015<br>Jan - Jun | Growth      |  |  |  |  |  |
|---|--|-------------------|-------------|--|--|--|--|--|
| Revenues  | 222.0                                  | 240.2             | +18.2       |  |  |  |  |  |
| Cost of sales   | -102.1                                 | -116.6            | -14.5       |  |  |  |  |  |
| Gross profit  | 119.9                                  | 123.6             | +3.7        |  |  |  |  |  |
| of which Sales  | 106.1                                  | 116.1             | +10.0       |  |  |  |  |  |
| Royalties, etc.   | 13.9                                   | 7.5               | -6.4        |  |  |  |  |  |
| Marketing and distribution                                | -34.3                                  | -34.6             | -0.3        |  |  |  |  |  |
| Research and development                                  | -36.6                                  | -37.3             | -0.7        |  |  |  |  |  |
| General and administration                                | -5.2                                   | -5.8              | -0.6        |  |  |  |  |  |
| Operating profit  | 43.7                                   | 45.9              | +2.2        |  |  |  |  |  |
| Increase in gross profit from s                           | ales                                   |                   | +10.0       |  |  |  |  |  |
| Steady growth of mainstay p                               | oroducts and r                         | new products      |             |  |  |  |  |  |
| Decrease in royalties and other                           | er operating in                        | come              | -6.4        |  |  |  |  |  |
| Increase in Marketing and dis                             | tribution                              |                   | -0.3        |  |  |  |  |  |
| Increase in research and deve                             | lopment                                |                   | -0.7        |  |  |  |  |  |
| Negative foreign exchange                                 | Negative foreign exchange impact, etc. |                   |             |  |  |  |  |  |
| Increase in general and admir                             | nistration                             |                   | -0.6        |  |  |  |  |  |
| Increase in miscellaneous e activities to raise corporate | •                                      | •                 | nmunication |  |  |  |  |  |

Year on Year (Core)

# Financial Overview Apr – Jun



|                                      | 2014    | 4        | 201     | 5        |        |         |  |  |
|--------------------------------------|---------|----------|---------|----------|--------|---------|--|--|
| (Billions of JPY)                    | Apr - J | lun      | Apr - J | lun      | Grow   | Growth  |  |  |
|                                      | vs. F   | Revenues | vs. F   | Revenues |        |         |  |  |
| Revenues                             | 98.0    |          | 123.1   |          | +25.1  | +25.6%  |  |  |
| Sales                                | 93.9    |          | 119.2   |          | +25.3  | +26.9%  |  |  |
| excl. Tamiflu                        | 93.7    |          | 119.2   |          | +25.5  | +27.2%  |  |  |
| Domestic                             | 80.1    |          | 95.2    |          | +15.1  | +18.9%  |  |  |
| Export to Roche                      | 9.3     |          | 19.2    |          | +9.9   | +106.5% |  |  |
| Other overseas                       | 4.3     |          | 4.8     |          | +0.5   | +11.6%  |  |  |
| Tamiflu                              | 0.2     |          | 0.0     |          | -0.2   | -100.0% |  |  |
| Ordinary                             | 0.2     |          | 0.0     |          | -0.2   | -100.0% |  |  |
| Govt. stockpiles etc.                | -       |          | -       |          | -      | -       |  |  |
| Royalties and other operating income | 4.1     |          | 3.9     |          | -0.2   | -4.9%   |  |  |
| Cost of sales                        | -46.8   | 47.8%    | -59.1   | 48.0%    | -12.3  | +26.3%  |  |  |
| Gross profit                         | 51.1    | 52.1%    | 63.9    | 51.9%    | +12.8  | +25.0%  |  |  |
| Operating expenses                   | -38.9   | 39.7%    | -39.5   | 32.1%    | -0.6   | +1.5%   |  |  |
| Operating profit                     | 12.3    | 12.6%    | 24.4    | 19.8%    | +12.1  | +98.4%  |  |  |
| Financing costs                      | 0.0     |          | -0.0    |          | 0.0    | -       |  |  |
| Other financial income (expense)     | 0.1     |          | 0.2     |          | +0.1   | +100.0% |  |  |
| Income taxes                         | -1.9    |          | -7.4    |          | -5.5   | +289.5% |  |  |
| Net income                           | 10.5    | 10.7%    | 17.2    | 14.0%    | +6.7   | 63.8%   |  |  |
| EPS (JPY)                            | 18.85   |          | 30.76   |          | +11.91 | +63.2%  |  |  |

| (Billions o                                      | f JPY) |
|--|--------|
| Increase in gross profit from sales              | +13.0  |
| Increase in sales                                |        |
| Decrease in royalties and other operating income | -0.2   |
| Increase in operating expenses                   | -0.6   |
| Increase in marketing and distribution           | -0.3   |
| Increase in research and development             | -0.3   |
| Increase in general and administration           | -0.1   |

#### Cost of sales ratio vs. Sales

| 2014      | 2015      |
|-----------|-----------|
| Apr – Jun | Apr – Jun |
| 49.8%     | 49.6%     |

vs. Forecast (Core)

# Financial Progress Jan – Jun



|                                      | Actual            | Forecast o        | n Jan 28 | 2014      |
|--------------------------------------|-------------------|-------------------|----------|-----------|
| (Billions of JPY)                    | 2015<br>Jan - Jun | 2015<br>Jan - Dec | Progress | Progress* |
| Revenues                             | 240.2             | 486.5             | 49.4%    | 48.1%     |
| Sales                                | 232.6             | 460.8             | 50.5%    | 47.6%     |
| excl. Tamiflu                        | 225.9             | 453.4             | 49.8%    | 47.4%     |
| Domestic                             | 179.1             | 360.9             | 49.6%    | 47.3%     |
| Export to Roche                      | 37.2              | 74.7              | 49.8%    | 47.7%     |
| Other overseas                       | 9.6               | 17.8              | 53.9%    | 49.2%     |
| Tamiflu                              | 6.7               | 7.4               | 90.5%    | 54.6%     |
| Royalties and other operating income | 7.5               | 25.6              | 29.3%    | 57.4%     |
| Cost of sales                        | -116.6            | -230.2            | 50.7%    | 47.1%     |
| Gross profit                         | 123.6             | 256.3             | 48.2%    | 49.1%     |
| Operating expenses                   | -77.7             | -171.3            | 45.4%    | 45.7%     |
| Operating profit                     | 45.9              | 85.0              | 54.0%    | 56.5%     |
| EPS (JPY)                            | 58.30             | 104.42            | 55.8%    | 56.5%     |

<sup>\*</sup> Jan - Jun progress versus Jan - Dec.

vs. Forecast (Core)

## Sales Progress (excl. Tamiflu) Jan – Jun



|                             | Actual    | Full-year | forecast | 2014       |
|-----------------------------|-----------|-----------|----------|------------|
| (Billions of JPY)           | 2015      | 2015      | Drograss | Drogragos  |
|                             | Jan - Jun | Jan - Dec | Progress | Progress*1 |
| Sales excl. Tamiflu         | 225.9     | 453.4     | 49.8%    | 47.4%      |
| Domestic                    | 179.1     | 360.9     | 49.6%    | 47.3%      |
| Oncology                    | 101.8     | 204.5     | 49.8%    | 46.2%      |
| Avastin                     | 44.3      | 88.2      | 50.2%    | 46.4%      |
| HER2 Franchise              | 24.3      | 48.3      | 50.3%    | 45.5%      |
| Herceptin                   | 15.8      | 29.6      | 53.4%    | 47.8%      |
| Perjeta                     | 5.0       | 9.9       | 50.5%    | 47.3%      |
| Kadcyla                     | 3.4       | 8.8       | 38.6%    | 25.0%      |
| Tarceva                     | 5.5       | 14.1      | 39.0%    | 48.7%      |
| Xeloda                      | 5.3       | 10.0      | 53.0%    | 48.1%      |
| Alecensa                    | 3.1       | 5.2       | 59.6%    | -          |
| Zelboraf *2                 | 0.2       | 0.2       | 100.0%   | -          |
| Bone and Joint              | 37.5      | 75.9      | 49.4%    | 47.4%      |
| Actemra                     | 12.6      | 26.3      | 47.9%    | 46.5%      |
| Edirol                      | 10.6      | 21.2      | 50.0%    | 45.3%      |
| Bonviva                     | 2.4       | 4.9       | 49.0%    | 38.2%      |
| Renal                       | 21.4      | 44.3      | 48.3%    | 48.1%      |
| Mircera                     | 11.0      | 24.5      | 44.9%    | 47.8%      |
| Epogin                      | 2.9       | 5.2       | 55.8%    | 50.0%      |
| Transp., Immun., Infectious | 7.1       | 13.0      | 54.6%    | 51.0%      |
| Pegasys                     | 1.3       | 2.1       | 61.9%    | 52.9%      |
| Copegus                     | 0.6       | 1.1       | 54.5%    | 54.8%      |
| Others                      | 11.4      | 23.2      | 49.1%    | 50.8%      |
| Overseas                    | 46.8      | 92.5      | 50.6%    | 48.0%      |
| Export to Roche             | 37.2      | 74.7      | 49.8%    | 47.7%      |
| Other overseas              | 9.6       | 17.8      | 53.9%    | 49.2%      |

<sup>\*1</sup> Jan - Jun progress versus Jan - Dec.

<sup>\*2</sup> Forecast for Zelboraf was disclosed on Apr. 22. The figure of 100% for progress versus Jan - Dec was calculated based on an amount rounded to the nearest 0.1 billion yen. The progress ratio is substantial at slightly more than 60%.

vs. Forecast (Core)

## Impact from Foreign Exchange

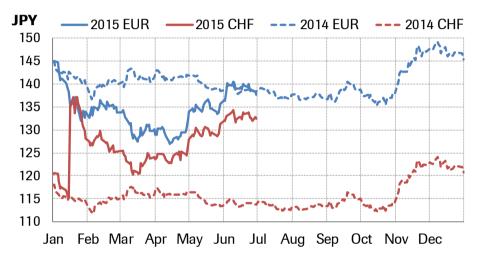


| (Billions of JPY)  | FX impact Jan - Jun<br>(vs. Forecast on Jan. 28) |      |
|--------------------|--|------|
|                    | +1.6   |      |
| Revenues           | Sales  | +1.9 |
|                    | Royalties and other operating income             | -0.3 |
| Cost of sales      | Cost of sales                                    | -0.9 |
| Operating expenses | Expenses   | +0.1 |
| Operating profit   | +0.8   |      |

| Actual/Assumption rate* (JPY) | Actual Jan - Jun avg.<br>(2014) | Assumption Jan - Dec<br>(as of Jan. 28) | Actual Jan - Jun avg.<br>(2015) |
|-------------------------------|---------------------------------|---|---------------------------------|
| 1CHF                          | 115.04                          | 116.00                                  | 126.88                          |
| 1EUR                          | 140.51                          | 142.00                                  | 134.27                          |
| 1USD                          | 102.49                          | 119.00                                  | 120.24                          |
| 1SGD                          | 81.29                           | 91.00                                   | 89.10                           |

<sup>\*</sup> Actual: average exchange rate for the period of Jan – Jun.

# [Reference] Historical exchange rate to the JPY





#### vs. 2014 Year End

### **Balance Sheet Items**

< Assets, Liabilities, and Net Assets >

| (Billions of JPY)                   | 2014<br>Dec | 2015<br>Jun | Change |
|-------------------------------------|-------------|-------------|--------|
| Trade accounts receivable           | 141.3       | 128.3       | - 13.0 |
| Inventories                         | 139.6       | 145.9       | + 6.3  |
| Trade accounts payable              | -35.4       | -43.4       | - 8.0  |
| Other net working capital *1        | -36.2       | -26.2       | + 10.0 |
| Net working capital                 | 209.4       | 204.6       | - 4.8  |
| Property, plant and equipment       | 140.2       | 141.9       | + 1.7  |
| Intangible assets                   | 11.3        | 10.9        | - 0.4  |
| Other long-term assets - net *2     | -3.2        | -2.1        | + 1.1  |
| Long-term net operating assets      | 148.4       | 150.7       | + 2.3  |
| Net operating assets                | 357.7       | 355.3       | - 2.4  |
| Debt                                | -0.2        | -0.2        | 0.0    |
| Marketable securities               | 116.0       | 120.0       | + 4.0  |
| Cash and cash equivalents           | 114.0       | 126.6       | + 12.6 |
| Net cash                            | 229.9       | 246.4       | + 16.5 |
| Other non-operating assets - net *3 | 10.2        | 11.7        | + 1.5  |
| Net non-operating assets            | 240.0       | 258.2       | + 18.2 |
| Total net assets                    | 597.8       | 613.4       | + 15.6 |
|                                     |             |             |        |
| Total net assets                    | 597.8       | 613.4       | + 15.6 |
| Total assets                        | 739.5       | 744.3       | + 4.8  |
| Total liabilities                   | -141.8      | -130.9      | + 10.9 |

<sup>\*1</sup> Accrued receivable, accrued payable, accrued expenses, etc.



Innovation all for the patients

#### (Billions of JPY)

| Decrease in net working capital   | -4.8           |  |
|---|----------------|--|
| Decrease in trade accounts receivable                                     | -13.0          |  |
| Seasonal change, etc.   |                |  |
| Increase in inventories   | +6.3           |  |
| Increase in trade accounts payable  | -8.0           |  |
| Negative foreign exchange impact and timing of p                          | ourchase, etc. |  |
| Increase in other net working capital  Decrease in accrued expenses, etc. | +10.0          |  |
| Increase in long-term net operating assets                                | +2.3           |  |
| Increase in net cash  | +16.5          |  |
| Increase in other non-operating assets - net                              |                |  |
| Equity ratio attributable to Chugai shareholders                          | +1.7% pts.     |  |
| 2015 Jun  | 82.3%          |  |
| 2014 Dec  | 80.6%          |  |
|   |                |  |

#### FX rate to the JPY (end of period)

|      | 2014<br>Dec | 2015<br>Jun |
|------|-------------|-------------|
| 1CHF | 120.81      | 132.49      |
| 1EUR | 145.26      | 137.69      |
| 1USD | 119.48      | 122.54      |
| 1SGD | 90.41       | 91.03       |

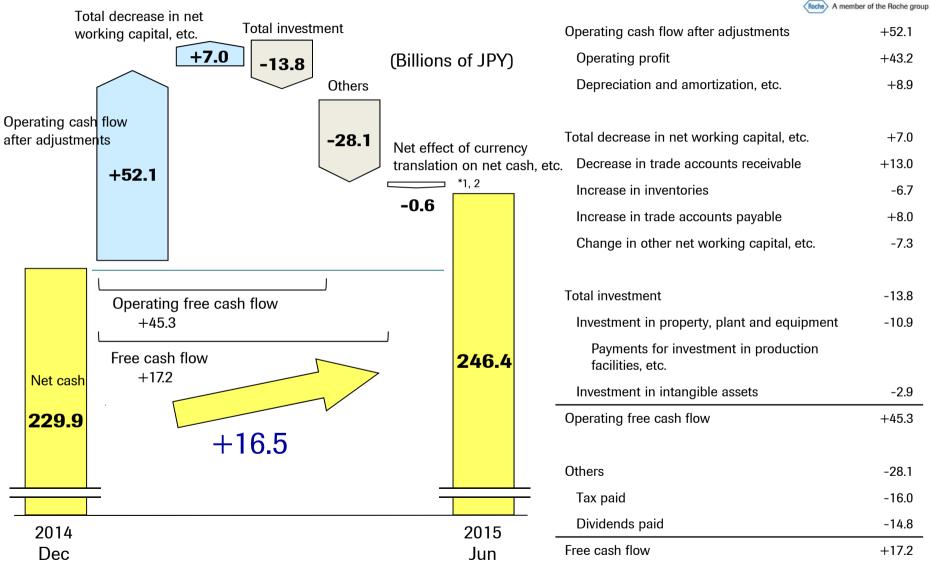
<sup>\*2</sup> Long-term prepaid expenses, long-term provisions, etc.

<sup>\*3</sup> Deferred income tax assets, accrued corporate tax, etc.

#### vs. 2014 Year End

### **Net Cash**





<sup>\*1</sup> Net effect of currency translation on net cash, etc.: Transaction in own equity instruments + Net effect of currency translation on net cash

<sup>\*2</sup> Net effect on currency translation is a result of using different types of exchange rates when consolidating overseas subsidiaries in financial statements, i.e. net cash using end of period exchange rate and free cash flow using average exchange rate. (Chugai defines this term based on International Accounting Standard (IAS) 7 and IAS 21).

#### **Year on Year**

### Free Cash Flow Jan - June



| (Billions of JPY)   |       | 2015<br>Jan-Jun | Change   | (Billions  | of JPY)    |
|---|-------|-----------------|----------|--|------------|
| Operating profit - IFRS basis   |       | 43.2            | +0.1     | Operating profit, net of operating cash adjustments        | +0.2       |
| Depreciation and impairment of Property, plant and equipment                        | 6.8   | 7.0             | +0.2     |  |            |
| Amortization and impairment of intangible assets                                    | 0.6   | 2.6             | +2.0     | Total increase (-) / decrease in net working capital, etc. | +12.6      |
| Other cash adjustment on operating profit   | 1.4   | -0.7            | -2.1     | Increase (-) / decrease in trade accounts receivable       | +8.5       |
| Operating profit, net of operating cash adjustments                                 | 51.9  | 52.1            | +0.2     | increase (-) / decrease in trade accounts receivable       | 18.5       |
| Increase (-) / decrease in trade accounts receivable                                | 4.5   | 13.0            | +8.5     | Impact of advance payments received at the end of          |            |
| Increase (-) / decrease in inventories  | -14.3 | -6.7            | +7.6     | previous fiscal year, etc.                                 |            |
| Increase / decrease (-) in trade accounts payable                                   | 7.0   | 8.0             | +1.0     | Increase (-) / decrease in inventories                     | +7.6       |
| Change in other net working capital, etc.   |       | -7.3            | -4.5     | increase (-) / decrease in inventories                     | +7.0       |
| Total increase (-) / decrease in net working capital, etc.                          | -5.6  | 7.0             | +12.6    | Increase / decrease (-) in trade accounts payable          | +1.0       |
| Investment in Property, plant and equipment   | -9.2  | -10.9           | -1.7     | Change in other net working capital, etc.                  | -4.5       |
| Investment in intangible assets   | -1.3  | -2.9            | -1.6     | Change in other het working capital, etc.                  | -4.5       |
| Total investment  | -10.5 | -13.8           | -3.3     | Total investment   | -3.3       |
| Operating free cash flow  | 35.8  | 45.3            | +9.5     | Operating free each flow                                   | +9.5       |
| as % of revenues  | 16.1% | 18.9%           | +2.8%pts | Operating free cash flow                                   | +9.5       |
| Treasury activities (interest income/expenses, foreign exchange gains/losses, etc.) | 0.4   | 2.6             | +2.2     | Increase due to special factors such as payment for        |            |
| Tax paid  | -13.3 | -16.0           | -2.7     | trade accounts receivable partly made in advance in        |            |
| Dividends paid  | -12.9 | -14.8           | -1.9     | the same period of the previous year, etc.                 |            |
| Free cash flow  | 10.0  | 17.2            | +7.2     |  |            |
| Transaction in own equity instruments   | 0.5   | 0.8             | +0.3     | Operating free cash flow as % of revenues                  | +2.8% pts. |
| Net effect of currency translation on net cash, etc*2                               | -1.3  | -1.4            | -0.1     | Revenues   | +18.2      |
| Net change in net cash  | 9.2   | 16.5            | +7.3     | nevenues   | . 10.2     |

#### \*1 Net effect of currency translation on net cash, etc.: Transaction in own equity instruments + Net effect of currency translation on net cash

#### Average exchange rate (JPY)

|      | 2014<br>Jan – Jun | 2015<br>Jan - Jun |
|------|-------------------|-------------------|
| 1CHF | 115.04            | 126.88            |
| 1EUR | 140.51            | 134.27            |
| 1USD | 102.49            | 120.24            |
| 1SGD | 81.29             | 89.10             |

<sup>\*2</sup> Net effect on currency translation is a result of using different types of exchange rates when consolidating overseas subsidiaries in financial statements, i.e. net cash using end of period exchange rate and free cash flow using average exchange rate. (Chugai defines this term based on International Accounting Standard (IAS) 7 and IAS 21).



CHUGAI PHARMACEUTICAL CO., LTD. Executive Vice President Yutaka Tanaka

2015.7.23

# **Oncology Field Projects under Development** (as of 23 July, 2015)



|          | Phase I  | Phase II  | Phase III  | Filed                                      |                   |                   |                   |                   |  |  |  |
|----------|--|---|--|--|-------------------|-------------------|-------------------|-------------------|--|--|--|
|          | CKI27 / RG7304<br>(Japan / overseas)<br>- solid tumors | AF802 (RG7853) / Alecensa (overseas) - NSCLC [2L] ★                     | AF802 (RG7853) / Alecensa (overseas) - NSCLC [1L] ★                    | RG340 / Xeloda - gastric cancer (adjuvant) |                   |                   |                   |                   |  |  |  |
|          | RG7596 / polatuzumab<br>vedotin<br>- NHL               | RG435 / Avastin - cervical cancer                                       | - cervical cancer  | - cervical cancer                          | - cervical cancer | - cervical cancer | - cervical cancer | - cervical cancer |  | RG1273 / Perjeta - breast cancer (adjuvant) - gastric cancer |  |
|          | RG7604 / taselisib - solid tumors RG7440 / ipatasertib | - hepatocellular carcinoma  | RG3502 / Kadcyla - breast cancer (adjuvant) - gastric cancer (PII/III) |  |                   |                   |                   |                   |  |  |  |
| Oncology | - solid tumors ★                                       |   | GA101 (RG7159) / obinutuzumab - aggressive NHL - indolent NHL          |  |                   |                   |                   |                   |  |  |  |
|          |  | RG7446 / atezolizumab - NSCLC - bladder cancer - renal cell carcinoma ★ |  |  |                   |                   |                   |                   |  |  |  |
|          |  |   | RG435 / Avastin - renal cell carcinoma ★                               |  |                   |                   |                   |                   |  |  |  |

In principle, completion of first dose is regarded as the start of clinical studies in each phase.

NHL: non-Hodgkin's lymphoma NSCLC: non-small cell lung cancer **Letters in orange: in-house projects** 

★: Projects with advances in stages since 22 April, 2015

# Primary Field Projects under Development (as of 23 July, 2015)



|              | Phase I  | Phase II   | Phase III   | Filed                                 |
|--------------|--|--|---|---------------------------------------|
| Bone & Joint |  |  |   | RG484 / Bonviva (oral) - osteoporosis |
| Autoimmune   |  | MRA / Actemra<br>(overseas)<br>- systemic sclerosis  | MRA / Actemra - large-vessel vasculitis - giant cell arteritis (overseas) SA237 - neuromyelitis optica★ |                                       |
| CNS          | RG1577 / sembragiline - Alzheimer's disease RG1662 - improvement of intellectual ability in individuals with Down syndrome | RG7090 / basimglurant - major depressive disorder  | RG1450 / gantenerumab - Alzheimer's disease   |                                       |
| Others       | PCO371 (overseas) - hypoparathyroidism ★   | RG3637 / lebrikizumab - IPF CIM331 - atopic dermatitis★ URC102 (South Korea) - gout ACE910 / RG6013 - hemophilia A (PI/II) | RG3637 / lebrikizumab<br>- asthma   |                                       |

In principle, completion of first dose is regarded as the start of clinical studies in each phase. IPF: idiopathic pulmonary fibrosis

**Letters in orange: in-house projects** 

★: Projects with advances in stages since 22 April, 2015

★: Multinational study managed by Chugai

## **Development Status**





# RG7446 / atezolizumab (Engineered anti-PDL1 antibody) RG435 / Avastin<sup>®</sup>

Renal cell carcinoma
Started global P3 in June 2015



### RG7440 / ipatasertib

Solid tumors
Started P1 in June 2015



#### PC0371

Hypoparathyroidism
Started P1 in June 2015 (US)



### RG7321 / pictilisib

Solid tumors

Development discontinued

## **Other Progress**





#### MRA / Actemra®

Systemic sclerosis

US FDA granted Breakthrough Therapy designation in June 2015 (Roche)

Decided to participate in global P3 (Chugai)



#### **ACE910**

Hemophilia A

Planned to start global P3 for "inhibitor" patients in 2015 Planned to start global P3 for "non-inhibitor" patients in 2016



### **Netupitant-Palonosetron Fixed-Dose Combination (NEPA) / Akynzeo®**

Prevention of Chemotherapy-Induced Nausea and Vomiting EMA approved in June 2015 (Helsinn)



#### **Peretinoin**

Prevention of Recurrence of Hepatocellular Carcinoma Obtained exclusive marketing rights in Japan from Kowa Co., Ltd. in July 2015

# Data Presentation at Scientific Meetings: AF802 / Alecensa®





# Presented P1/2 study data for *ALK* positive NSCLC at American Society of Clinical Oncology (ASCO) in June 2015

|                | Overseas P1/2 *<br>(Global)                       | Overseas P1/2 *<br>(North America) | Japanese P1/2 |
|----------------|---|------------------------------------|---------------|
| ORR            | 50%   | 47.8%                              | 93.5%         |
| CNS ORR        | 57.1%   | 68.8%                              | -             |
| Median PFS     | 8.9 months  | 6.3 months                         | ≥29 months    |
| Safety profile | Consistent with that observed in previous studies |                                    |               |

<sup>\*</sup> Patients with disease progression on or after crizotinib

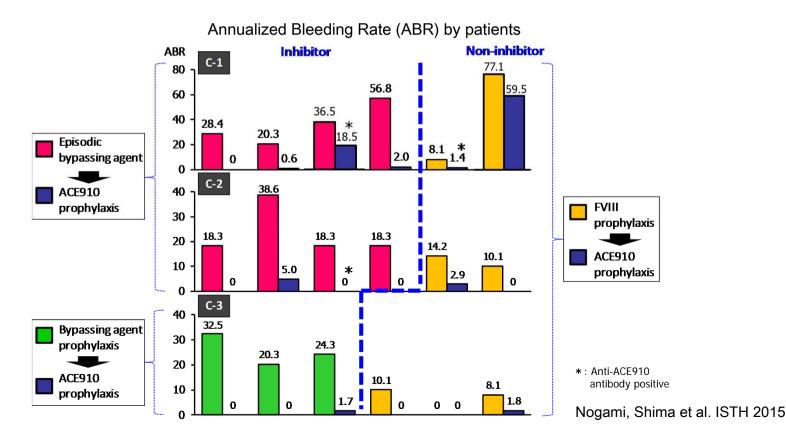
# Data Presentation at Scientific Meetings: ACE910





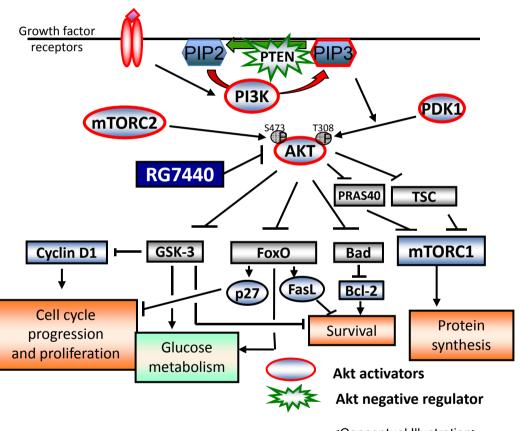
Presented long-term treatment data in the Japanese P1/2 study for Hemophilia A at The International Society on Thrombosis and Haemostasis in June 2015

- Once weekly SC administration of ACE910 was well tolerated in patients treated 5.6-18.5 months
- ACE910 markedly reduced ABR irrespective of the presence of FVIII inhibitors
- Three patients developed anti-ACE910 antibodies, none of which affected the PK or PD of ACE910
- Dose dependent reduction in ABR was observed in patients with dose escalation



## RG7440(AKT inhibitor): Mode of Action





<Conceptual Illustration>
Created by Genentech (modified)

PI3K: Phosphoinositide 3-kinase AKT (PKB): Protein kinase B

mTOR: mammalian target of rapamycin

- AKT transmits intracellular signaling from the receptor through PI3K-AKT-mTOR pathway
- AKT is one of the most frequently activated protein kinases in human malignancies, and it plays a critical role in tumor growth and resistance to therapy<sup>1)</sup>
- RG7440 is a new, potent, highly selective small-molecule inhibitor of AKT
- Wide therapeutic window is expected based on selective activated AKT inhibition by competition with ATP
  - 1) Bellacosa et al. 2005; Manning and Cantley 2007; Jiang and Liu 2008; Tokunaga et al. 2008; Robey and Hay 2009

# **Updates on the Development Requests for Unapproved Drugs/Indications**



- Review Committee of Development Requests for Unapproved Drugs/Indication
  - ☐ Ten indications (including additional dosages and administrations) of eight products from the first round requests have been approved
  - ☐ Two indications of two products among three indications of three products from the second round requests have been approved

|                    | Product  | Indication      | Current Situation  |
|--------------------|----------|-----------------|--|
| 2nd round requests | CellCept | Lupus nephritis | Public Knowledge-based application (Kouchi submission) was judged to be proper |

■ Among the third round development demands, 1 product has been requested for development.

|                    | Product | Indication   | Current Situation   |
|--------------------|---------|--|---|
| 3rd round requests | Tamiful | Addition of Dosage and administration for newborn and infant | Submitted company opinion and waiting for evaluation by the committee |

Letters in red: Projects with change in status since January 28, 2015

## **Projected Submissions** (Post PoC NMEs and Products)



(overseas)

Seamless filings every year

**NME** line extension in-house in-licensed **ACE910** Hemophilia A **BONVIVA** lebrikizumab (RG484) (RG3637) Osteoporosis (oral) **Asthma** Filed in Feb. 2015 atezolizumab (RG7446) **Bladder Cancer ACTEMRA** GA101 / obinutuzumab AVASTIN lebrikizumab (MRA) (RG7159) (RG435) (RG3637) **Giant Cell Arteritis** Renal cell carcinoma IPF Indolent NHL (overseas) **ACTEMRA** GA101 / obinutuzumab atezolizumab gantenerumab (MRA) (RG7159) (RG7446) (RG1450) **Large-vessel Vasculitis Aggressive NHL** Renal cell carcinoma Alzheimer's disease **AVASTIN** atezolizumab **PERJETA KADCYLA SA237** (RG7446) (RG435) (RG1273) (RG3502) **Neuromyelitis Optica Cervical Cancer NSCLC Breast Cancer (adjuvant)** Breast Cancer (adjuvant) **ACTEMRA ALECENSA** KADCYLA **ALECENSA** PERJETA (MRA) (RG3502) (RG1273) (AF802/RG7853) (AF802/RG7853) **Systemic sclerosis** NSCLC[2L](overseas) **Gastric Cancer** NSCLC[1L](overseas) **Gastric Cancer** 

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