



Chugai Finance Report

(An Excerpt of Securities Report 2025)

Fiscal year ended December 31, 2025

CHUGAI PHARMACEUTICAL CO., LTD.

Consolidated Financial Statements

1. Consolidated income statement and consolidated statement of comprehensive income

(1) Consolidated income statement in millions of yen

	Year ended December 31	
	2025	2024
Revenue	1,257,941	1,170,611
Sales (Notes 2 and 3)	1,077,803	997,901
Other revenue (Notes 2 and 3)	180,138	172,710
Cost of sales	(363,690)	(339,409)
Gross profit	894,251	831,201
Research and development	(187,598)	(181,440)
Selling, general and administration	(116,461)	(110,098)
Other operating income (expense) (Note 4)	8,641	2,339
Operating profit	598,833	542,002
Financing costs (Note 5)	(207)	5
Other financial income (expense) (Note 5)	(819)	1,027
Profit before taxes	597,807	543,034
Income taxes (Note 6)	(163,794)	(155,717)
Net income	434,012	387,317
Attributable to:		
Chugai shareholders (Note 20)	434,012	387,317
Earnings per share (Note 24)		
Basic (yen)	263.73	235.39
Diluted (yen)	263.72	235.36

(2) Consolidated statement of comprehensive income in millions of yen

	Year ended December 31	
	2025	2024
Net income recognized in income statement	434,012	387,317
Other comprehensive income		
Remeasurements of defined benefit plans (Notes 6 and 20)	8,603	4,170
Financial assets measured at fair value through OCI (Notes 6 and 20)	213	(330)
Items that will never be reclassified to the income statement	8,816	3,840
Financial assets measured at fair value through OCI (Notes 6 and 20)	(3)	5
Cash flow hedges (Notes 6 and 20)	(29,841)	12,906
Currency translation of foreign operations (Notes 6 and 20)	10,137	4,587
Items that are or may be reclassified to the income statement	(19,707)	17,499
Other comprehensive income, net of tax (Note 6)	(10,891)	21,338
Total comprehensive income	423,122	408,655
Attributable to:		
Chugai shareholders (Note 20)	423,122	408,655

2. Consolidated balance sheet in millions of yen

	December 31, 2025	December 31, 2024
Assets		
Non-current assets:		
Property, plant and equipment (Note 7)	456,578	433,129
Right-of-use assets (Note 8)	22,903	8,425
Intangible assets (Note 9)	54,539	17,868
Deferred tax assets (Note 6)	88,304	69,835
Defined benefit plan assets (Note 22)	26,249	13,978
Other non-current assets (Note 10)	79,263	59,094
Total non-current assets	727,837	602,330
Current assets:		
Inventories (Note 11)	276,848	240,067
Accounts receivable (Note 12)	442,876	334,256
Current income tax assets (Note 6)	236	896
Marketable securities (Note 13)	553,094	456,143
Cash and cash equivalents (Note 14)	426,602	540,202
Other current assets (Note 15)	41,104	34,479
Total current assets	1,740,758	1,606,043
Total assets	2,468,595	2,208,373
Liabilities		
Non-current liabilities:		
Deferred tax liabilities (Note 6)	(4,015)	(5,076)
Defined benefit plan liabilities (Note 22)	(4,245)	(3,935)
Long-term provisions (Note 16)	(4,610)	(2,188)
Other non-current liabilities (Note 17)	(18,914)	(5,319)
Total non-current liabilities	(31,785)	(16,516)
Current liabilities:		
Current income tax liabilities (Note 6)	(91,004)	(108,732)
Short-term provisions (Note 16)	(3,356)	(2,974)
Accounts payable (Note 18)	(127,247)	(65,353)
Other current liabilities (Note 19)	(189,469)	(113,298)
Total current liabilities	(411,077)	(290,357)
Total liabilities	(442,862)	(306,873)
Total net assets	2,025,732	1,901,499
Equity:		
Capital and reserves attributable to Chugai shareholders (Note 20)	2,025,732	1,901,499
Total equity	2,025,732	1,901,499
Total liabilities and equity	2,468,595	2,208,373

3. Consolidated statement of cash flows in millions of yen

	Year ended December 31	
	2025	2024
Cash flows from operating activities		
Cash generated from operations (Note 25)	650,935	589,546
(Increase) decrease in working capital	(79,651)	(28,843)
Payments made for defined benefit plans	(2,254)	(2,680)
Utilization of provisions	(3,881)	(3,524)
Other operating cash flows	12,235	(6,422)
Cash flows from operating activities, before income taxes paid	577,384	548,078
Income taxes paid	(191,104)	(100,477)
Total cash flows from operating activities	386,280	447,600
Cash flows from investing activities		
Purchase of property, plant and equipment	(76,273)	(50,415)
Purchase of intangible assets	(35,334)	(3,974)
Disposal of property, plant and equipment	7,509	(510)
Disposal of intangible assets	28	2,289
Interest and dividends received (Note 25)	3,600	2,784
Purchases of marketable securities	(1,227,509)	(945,462)
Sales of marketable securities	1,130,645	771,015
Purchases of investment securities	(4,258)	(3,092)
Sales of investment securities	318	-
Total cash flows from investing activities	(201,273)	(227,365)
Cash flows from financing activities		
Interest paid	(429)	(94)
Lease liabilities paid	(8,176)	(8,148)
Dividends paid to Chugai shareholders	(299,419)	(133,249)
Exercises as part of equity compensation plans (Note 23)	142	168
(Increase) decrease in own equity instruments	(6)	(10)
Other financing activities	-	328
Total cash flows from financing activities	(307,886)	(141,006)
Net effect of currency translation on cash and cash equivalents	9,279	2,299
Increase (decrease) in cash and cash equivalents	(113,600)	81,528
Cash and cash equivalents at January 1	540,202	458,674
Cash and cash equivalents at December 31 (Note 14)	426,602	540,202

4. Consolidated statement of changes in equity in millions of yen

	Attributable to Chugai shareholders				Subtotal	Total equity
	Share capital	Capital surplus	Retained earnings	Other reserves		
Year ended December 31, 2024						
At January 1, 2024	73,202	69,355	1,488,738	(5,715)	1,625,580	1,625,580
Net income	-	-	387,317	-	387,317	387,317
Financial assets measured at fair value through OCI (Notes 6 and 20)	-	-	-	(325)	(325)	(325)
Cash flow hedges (Notes 6 and 20)	-	-	-	12,906	12,906	12,906
Currency translation of foreign operations (Notes 6, 20)	-	-	-	4,587	4,587	4,587
Remeasurements of defined benefit plans (Notes 6 and 20)	-	-	4,170	-	4,170	4,170
Total comprehensive income	-	-	391,487	17,168	408,655	408,655
Dividends (Note 20)	-	-	(133,277)	-	(133,277)	(133,277)
Equity compensation plans (Note 20)	-	31	-	-	31	31
Own equity instruments (Note 20)	-	509	-	-	509	509
Transfer from other reserves to retained earnings	-	-	(14)	14	-	-
At December 31, 2024	73,202	69,896	1,746,934	11,468	1,901,499	1,901,499
Year ended December 31, 2025						
At January 1, 2025	73,202	69,896	1,746,934	11,468	1,901,499	1,901,499
Net income	-	-	434,012	-	434,012	434,012
Financial assets measured at fair value through OCI (Notes 6 and 20)	-	-	-	210	210	210
Cash flow hedges (Notes 6 and 20)	-	-	-	(29,841)	(29,841)	(29,841)
Currency translation of foreign operations (Notes 6, 20)	-	-	-	10,137	10,137	10,137
Remeasurements of defined benefit plans (Notes 6 and 20)	-	-	8,603	-	8,603	8,603
Total comprehensive income	-	-	442,615	(19,494)	423,122	423,122
Dividends (Note 20)	-	-	(299,508)	-	(299,508)	(299,508)
Equity compensation plans (Note 20)	-	104	-	-	104	104
Own equity instruments (Note 20)	-	515	-	-	515	515
At December 31, 2025	73,202	70,515	1,890,042	(8,026)	2,025,732	2,025,732

Notes to Consolidated Financial Statements

1. General accounting principles and significant accounting policies

(1) Basis of preparation of the consolidated financial statements

These financial statements are the annual consolidated financial statements of Chugai Pharmaceutical Co., Ltd., (“Chugai”) a company registered in Japan, and its subsidiaries (“the Group”). The common stock of Chugai is publicly traded and is listed on the Tokyo Stock Exchange under the stock code “TSE: 4519”. The consolidated financial statements were approved by Osamu Okuda, Representative Director, President & CEO, and Iwaaki Taniguchi, Director, Executive Vice President & CFO on March 25, 2026.

Roche Holding Ltd. is a public company registered in Switzerland and the parent company of the Roche Group, which discloses its results in accordance with IFRS Accounting Standards. The shareholding percentage of Roche Holding Ltd. in Chugai is 59.89% (61.10% of the total number of shares issued excluding own equity instruments). The Group became a principal member of the Roche Group after entering into a strategic alliance in October 2002.

The Group meets all of the requirements for a “Specified Company under Designated International Financial Reporting Standards” as stipulated under Article 1-2, Item (i) of the “Regulations Concerning Terminology, Forms, and Preparation Methods of Consolidated Financial Statements” (Ministry of Finance of Japan Regulation No. 28, 1976). Hence, in accordance with Article 312 of the Regulation, the consolidated financial statements have been prepared in accordance with IFRS.

The consolidated financial statements are presented in Japanese yen, which is Chugai’s functional currency, and amounts are rounded to the nearest ¥1 million. They have been prepared using the historical cost convention except for items that are required to be accounted for at fair value.

(2) Key accounting judgments, estimates and assumptions

The preparation of the consolidated financial statements requires management to make judgments, estimates, and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, and contingent amounts. Actual outcomes could differ from those management estimates. The estimates and underlying assumptions are reviewed on an on-going basis and are based on historical experience and various other factors. Revisions to estimates are recognized in the period when the estimate is revised.

The judgments, estimates, and assumptions that have a material impact on the amounts recognized in the consolidated financial statements of the Group are principally the same as the fiscal year ended December 31, 2024.

The following are considered to be the key accounting judgments, estimates and assumptions made in the preparation of the consolidated financial statements and are believed to be appropriate based upon currently available information.

Revenue. Sales are recorded net of allowances for rebates, cash discounts and product returns. The estimates of rebates payable are recorded as current liabilities. The Group makes accruals for expected sales rebates based on analyses of existing contractual or legislatively-mandated obligations, historical trends and the Group’s experience. As these deductions are based on management estimates, they may be subject to change as better information becomes available. Such changes that arise could impact the accruals recognized in the balance sheet in future periods and consequently the level of sales recognized in the income statement in future periods. Variable consideration is only recognized when it is highly probable that there will be no significant reversal.

Out-licensing agreements may be entered into with no further obligation or may include commitments to conduct research, late-stage development, regulatory approval, co-marketing or manufacturing. These may be settled by a combination of upfront payments, milestone payments, and reimbursements for services provided. Whether to consider these commitments as a single performance obligation or separate ones, or even being in scope of IFRS 15 'Revenues from Contracts with Customers', is not straightforward and requires some judgment. Depending on the conclusion, this may result in all revenue being calculated at inception and either being recognized at once or spread over the term of a longer performance obligation. The consideration received may include a variable amount. The Group recognizes variable consideration only when it is highly probable that there will be no significant reversal.

As a practical expedient, the Group does not adjust the promised amount of consideration for the effects of a significant financing component, if the group expects, at contract inception, that the period between when the group transfers a promised good or service to a customer and when the customer pays for that good or service will be one year or less.

Impairment. Intangible assets not yet available for use are reviewed annually for impairment. Property, plant and equipment, right-of-use assets and intangible assets in use are assessed for impairment when there is a triggering event that provides evidence that an asset may be impaired. To assess whether any impairment exists estimates of expected future cash flows are used. Actual outcomes could vary significantly from such estimates of discounted future cash flows. Factors such as changes in discount rates, change in planned use of buildings, machinery and equipment, discontinued use of assets, existence of competitors, technical obsolescence and lower than anticipated product sales could lead to shorter useful lives or impairment.

Post-employment benefits. The Group operates a number of defined benefit plans and the fair values of the recognized plan assets and liabilities are based upon statistical and actuarial calculations. Key estimates are required for the measurement of the net defined benefit obligation, which is particularly sensitive to changes in the discount rate and expected mortality. The actuarial assumptions used for those estimates may differ materially from actual results due to changes in market and economic conditions, longer or shorter life spans of participants, and other changes in the factors being assessed. These differences could impact on the defined benefit plan assets or liabilities recognized in the balance sheet in future periods.

Legal. The Group provides for anticipated legal settlement costs when there is a probable outflow of resources that can be reliably estimated. Where no reliable estimate can be made, no provision is recorded and contingent liabilities are disclosed where material. These estimates consider the specific circumstances of each legal case and relevant legal advice, and are inherently uncertain due to the highly complex nature of legal cases. The estimates could change substantially over time as new facts emerge and each legal case progresses.

Environmental. The Group provides for anticipated environmental remediation costs when there is a probable outflow of resources that can be reasonably estimated. Environmental provisions consist primarily of costs to fully clean and refurbish contaminated sites, including landfills, and to treat and contain contamination at certain other sites. These estimates are inherently judgmental due to uncertainties related to the detection of previously unknown contaminated sites, the method and extent of remediation, the percentage of the problematic materials attributable to the Group at the remediation sites, and the financial capabilities of the other potentially responsible parties. The estimates could change substantially over time as new facts emerge and each environmental remediation progresses.

Income taxes. The uncertainty of estimates significantly affects the measurement of current and deferred tax assets and liabilities. Some of these estimates are based on interpretations of existing tax laws or regulations. Where tax positions are uncertain, accruals are recorded within income tax liabilities for management's best estimate of the ultimate liability that is expected to arise based on the specific circumstances and the Group's historical experience. Factors that may have an impact on the measurement of current and deferred taxes include changes in tax laws, regulations or rates, changing interpretations of existing tax laws or regulations, future levels of research and development spending and changes in pre-tax earnings.

Leases. Where the Group is the lessee, key judgments include assessing whether arrangements contain a lease and determining the lease term. To assess whether a contract contains a lease requires judgment about whether it depends on a specified asset, whether the Group obtains substantially all the economic benefits from the use of that asset, and whether the Group has a right to direct the use of the asset. In order to determine the lease term, judgment is required as extension and termination options have to be assessed along with all facts and circumstances that may create an economic incentive to exercise an extension option, or not to exercise a termination option. Estimates include calculating the discount rate which is based on the incremental borrowing rate.

(3) Accounting policies

Consolidation policy

Subsidiaries are all companies over which the Group has control. Chugai controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Companies acquired during the year are consolidated from the date on which control is transferred to the Group, and subsidiaries to be divested are included up to the date on which control passes from the Group.

Inter-company balances, transactions and resulting unrealized income are eliminated in full. Changes in ownership interests in subsidiaries are accounted for as equity transactions if they occur after control has already been obtained and if they do not result in a loss of control.

Associates are companies over which the Group exercises, or has the power to exercise, significant influence, but which it does not control and they are accounted for using the equity method.

Foreign currency translation

Most foreign subsidiaries of the Group use their local currency as their functional currency. Certain foreign subsidiaries use other currencies as their functional currency where this is the currency of the primary economic environment in which the entity operates. Local transactions in other currencies are initially reported using the exchange rate at the date of the transaction. Gains and losses from the settlement of such transactions and gains and losses on translation of monetary assets and liabilities denominated in other currencies are included in income, except when they are qualifying cash flow hedges. In such cases the gains and losses are deferred into other comprehensive income.

Upon consolidation, assets and liabilities of foreign subsidiaries using functional currencies other than Japanese yen are translated into Japanese yen using year-end rates of exchange. The income statement and statement of cash flows are translated at the average rates of exchange for the year. Translation differences due to the changes in exchange rates between the beginning and the end of the year and the difference between net income translated at the average and year-end exchange rates are taken directly to other comprehensive income.

Revenue

Sales. Revenue from the sale of goods supplied is recorded as ‘Sales’.

Sales are recognized when a promise in a customer contract (performance obligation) has been satisfied by transferring control over the promised goods to the customer. Control over a promised good refers to the ability to direct the use of, and obtain substantially all of the remaining benefits from, those goods. Control is usually transferred upon shipment or delivery to or upon receipt of goods by the customer, in accordance with the delivery and acceptance terms agreed with the customers. The Group generally receives payment from customers within four months from the delivery of goods to the customer. There is no significant financing component. The amount of sales to be recognized (transaction price) is based on the consideration the Group expects to receive in exchange for its goods, excluding amounts collected on behalf of third parties such as consumption tax or other taxes directly linked to sales. The Group recognizes deferred income (contract liability) if consideration has been received (or has become receivable) before the Group transfers the promised goods to the customer.

Other revenue. Other revenue includes royalty income, income from out-licensing agreements, and income from profit-sharing arrangements with collaboration partners.

Revenue for a sales-based or usage-based royalty promised in exchange for a license of intellectual property is recognized when the subsequent sale or usage occurs.

Income from out-licensing agreements typically arises from the receipt of upfront, milestone and other similar payments from third parties for granting a license to product or technology related intellectual property (IP). Out-licensing agreements may be entered into with no further obligation or may include commitments to conduct research, late-stage development, regulatory approval, co-marketing or manufacturing. Licenses granted are usually rights to use IP and are generally unique. Therefore, the basis of allocating revenue to performance obligations makes use of the residual approach. Upfront payments and other licensing fees are usually recognized upon granting the license unless some of the income shall be deferred for other performance obligations using the residual approach. Such deferred income is released and recognized as revenue when other performance obligations are satisfied. Milestone income is recognized at the point in time when it is highly probable that the respective milestone event criteria is achieved, and the risk of revenue reversal is considered remote. The Group generally receives payment from customers within four months from the time when performance obligations are satisfied. There is no significant financing component.

Income from profit-sharing arrangements with collaboration partners is recognized when underlying sales and cost of sales are recorded by the collaboration partners. The Group generally receives payment from customers within four months from the time when performance obligations are satisfied. There is no significant financing component.

Cost of sales

Cost of sales includes the corresponding direct production costs and related production overheads of goods sold and services rendered. Royalties, alliance and collaboration expenses, including all collaboration profit-sharing arrangements are also reported as part of cost of sales. Start-up costs between validation and the achievement of normal production capacity are expensed as incurred.

Research and development

Internal research and development activities are expensed as incurred for the following:

- Internal research costs incurred for the purpose of gaining new scientific or technical knowledge and understanding.
- Internal development costs incurred for the application of research findings or other knowledge to plan and develop new products for commercial production. The development projects undertaken by the Group are subject to technical, regulatory and other uncertainties, such that, in the opinion of management, the criteria for capitalization as intangible assets are not met prior to obtaining marketing approval by the regulatory authorities in major markets.
- Post-marketing studies after regulatory approval, such as phase IV costs in the pharmaceuticals business, generally involve safety surveillance and on-going technical support of a drug after it receives marketing approval to be sold. They may be required by regulatory authorities or may be undertaken for safety or commercial reasons. The costs of such post-marketing studies are not capitalized as intangible assets, as in the opinion of management, they do not generate separately identifiable incremental future economic benefits that can be reliably measured.

Acquired in-process research and development resources obtained through in-licensing arrangements, business combinations or separate asset purchases are capitalized as intangible assets. The acquired asset must be controlled by the Group, be separately identifiable and expected to generate future economic benefits, even if uncertainty exists as to whether the research and development will ultimately result in a marketable product. Consequently, upfront and milestone payments to third parties for pharmaceutical products or compounds before regulatory marketing approval are recognized as intangible assets. Assets acquired through such arrangements are measured on the basis set out in the "Intangible assets" policy. Subsequent internal research and development costs incurred post-acquisition are treated in the same way as other internal research and development costs. If research and development are embedded in contracts for strategic alliances, the Group carefully assesses whether upfront or milestone payments constitute funding of research and development work or acquisition of an asset. Cost reimbursements to collaboration partners or payments receivable from collaboration partners to share these costs pursuant to the terms of the collaboration agreement are recorded as increases or decreases in research and development cost.

Employee benefits

Short-term employee benefits include wages, salaries, social security contributions, paid annual leave and sick leave, profit sharing and bonuses, and non-monetary benefits for current employees. The costs are recognized within the operating results when the employee has rendered the associated service. The Group recognizes a liability for profit sharing and bonuses where contractually obliged or where there is a past practice that has created a constructive obligation.

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. Termination costs are recognized at the earlier of when the Group can no longer withdraw the offer of the benefits or when the Group recognizes any related restructuring costs.

Post-employment benefits

For defined contribution plans, the Group's contributions are recognized within the operating results when the employee has rendered the associated service.

For defined benefit plans the liability or asset recognized in the balance sheet is the net amount of the present value of the defined benefit obligation and the fair value of the plan assets. All changes in the net defined benefit liability (asset) are recognized as they occur as follows:

Recognized in the income statement:

- Current service costs are charged to the appropriate income statement heading within the operating results.
- Past service costs, including curtailment gains or losses, are recognized immediately in other operating income (expense) within the operating results.
- Settlement gains or losses are recognized in other operating income (expense) within the operating results.
- Net interest on the net defined benefit liability (asset) is recognized in financing costs.

Recognized in other comprehensive income:

- Actuarial gains and losses arising from experience adjustments (the difference between previous assumptions and what has actually occurred) and changes in actuarial assumptions.
- The return on plan assets, excluding amounts included in net interest on the net defined benefit liability (asset).

Net interest on the net defined benefit liability (asset) comprises interest income on plan assets and interest costs on the defined benefit obligation. The net interest is calculated using the same discount rate that is used in calculating the defined benefit obligation, applied to the net defined benefit liability (asset) at the start of the period, taking account of any changes from contribution or benefit payments.

Pension assets and liabilities in different defined benefit plans are not offset unless the Group has a legally enforceable right to use the surplus in one plan to settle obligations in the other plan.

Equity compensation plans

The fair value of all equity compensation awards, including restricted stocks, granted to directors and certain employees is estimated at the grant date and recorded as an expense over the vesting period. The expense is charged to the appropriate income statement heading within the operating results. For equity-settled plans, an increase in equity is recorded for this expense and any subsequent cash flows from exercises of vested awards are recorded as changes in equity.

Property, plant and equipment

Property, plant and equipment are initially recorded at cost of purchase or construction, and include all costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. These include items such as costs of site preparation, installation and assembly costs, and professional fees. The net costs of testing whether the asset is functioning properly, including validation costs, are also included in the initially recorded cost of construction.

Property, plant and equipment are depreciated on a straight-line basis, except for land, which is not depreciated. The estimated useful lives of major classes of depreciable assets are as follows:

- Land improvements: 40 years
- Buildings: 10-50 years
- Machinery and equipment: 3-15 years

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate components. The estimated useful lives of the assets are regularly reviewed and, if necessary, the future depreciation charges are accelerated. Repairs and maintenance costs are expensed as incurred.

Leases

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group recognizes a right-of-use asset and a corresponding lease liability for each contract that is, or contains, a lease at the lease commencement date, except for short-term leases and leases of low-value assets. Payments for short-term leases and leases of low-value assets are recognized as an expense on a straight-line basis over the term of the respective lease.

The lease liability is initially measured at the present value of the future lease payments that are not paid at the lease commencement date. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, the Group's incremental borrowing rate in the respective markets. Lease payments include fixed payments, variable payments that depend on an index or rate known at the lease commencement date and payments from exercising purchase options if the Group is reasonably certain to exercise. The lease liability is subsequently measured at amortized costs using the effective interest method. It is remeasured, with a corresponding adjustment to the related right-of-use asset, when there is a change in future lease payments following a contract renegotiation, a change of an index or rate or a reassessment of options.

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any payments made at or before the lease commencement date and which includes any initial direct costs incurred and expected costs of obligations to dismantle, remove or refurbish the underlying asset, less any incentives received. Right-of-use assets are depreciated on a straight-line basis from the commencement date to the end of the useful life of the underlying asset if the lease transfers ownership of the underlying asset to the lessee by the end of the lease term or if the cost of the right-of-use asset reflects that the lessee will exercise a purchase option. Otherwise, right-of-use assets are depreciated on a straight-line basis from the lease commencement date over the shorter of the lease term or the useful life of the underlying asset. Right-of-use assets are assessed for impairment whenever there is an indication for impairment.

Intangible assets

Purchased patents, trademarks, licenses and other intangible assets are initially recorded at cost. Assets that have been acquired through a business combination are initially recorded at fair value. Once available for use, intangible assets are amortized on a straight-line basis over their useful lives. The estimated useful life is the lower of the legal duration and the economic useful life. The estimated useful lives of intangible assets are regularly reviewed.

Estimated useful lives of major classes of amortizable intangible assets are as follows:

- Product intangibles in use: 1-18 years
- Marketing intangibles in use: 5 years
- Technology intangibles in use: 2-9 years

Impairment of property, plant and equipment, right-of-use assets and intangible assets

An impairment assessment is carried out at each reporting date when there is evidence that an asset may be impaired. In addition, intangible assets that are not yet available for use are tested for impairment annually. When the recoverable amount of an asset, being the higher of its fair value less costs to sell and its value in use, is less than its carrying value, then the carrying value is reduced to its recoverable amount. This reduction is reported in the income statement as an impairment loss. Value in use is calculated using estimated cash flows. These are discounted using an appropriate long-term interest rate. When an impairment loss arises, the useful life of the asset is reviewed and, if necessary, the future depreciation/amortization charge is accelerated.

If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, then the previously recognized impairment loss is reversed through the income statement as an impairment reversal.

Inventories

Inventories are stated at the lower of cost and net realizable value. The cost of finished goods, work in process and intermediates includes raw materials, direct labor and other directly attributable costs and overheads based upon the normal capacity of production facilities. Cost is determined using the weighted average method. Net realizable value is the estimated selling price less cost to completion and selling expenses.

Accounts receivable

Accounts receivable are carried at the original invoice amount less allowances made for doubtful accounts, trade discounts, cash discounts, volume rebates and similar allowances. A receivable represents a right to consideration that is unconditional and excludes contract assets. The Group always measures an allowance for doubtful accounts that result from transactions that are within the scope of IFRS 15 equal to the credit losses expected over the lifetime of the trade receivables. These estimates are based on specific indicators, such as the ageing of customer balances, specific credit circumstances and the Group's historical loss rates for each category of customers, and adjusted for forward looking macroeconomic data. The Group measures an allowance for doubtful accounts that result from transactions that are not within the scope of IFRS 15 equal to 12-months expected credit losses when the credit risk for these accounts has not increased significantly since initial recognition.

Expenses for doubtful trade receivables are recognized within selling, general and administration expenses. Trade discounts, cash discounts, volume rebates and similar allowances are recorded on an accrual basis consistent with the recognition of the related sales, using estimates based on existing contractual obligations, historical trends and the Group's experience. Accounts receivable are written off (either partially or in full) when there is no reasonable expectation of recovery. Where receivables have been written off, the Group continues to engage in enforcement activities to attempt to recover the receivable due. Where recoveries are made, these are recognized in profit or loss.

Cash and cash equivalents

Cash and cash equivalents include cash on hand and time, call and current balances with banks and similar institutions. Such balances are only reported as cash equivalents if they are readily convertible to known amounts of cash, are subject to insignificant risk of changes in their fair value and have a maturity of three months or less from the date of acquisition.

Provisions and contingencies

Provisions are recognized where a legal or constructive obligation has been incurred which will probably lead to an outflow of resources that can be reliably estimated. In particular, restructuring provisions are recognized when the Group has a detailed formal plan that has either commenced implementation or has been announced. Provisions are recorded for the estimated ultimate liability that is expected to arise and are discounted when the time value of money is material.

A contingent liability is disclosed where the existence of the obligation will only be confirmed by future events or where the amount of the obligation cannot be measured with reasonable reliability. Contingent assets are not recognized, but are disclosed where an inflow of economic benefits is probable.

Fair values

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. It is determined by reference to quoted market prices or by the use of established valuation techniques such as option pricing models and the discounted cash flow method if quoted prices in an active market are not available.

Financial instruments

The Group classifies its financial assets, with the exception of derivatives, in the following measurement categories: amortized cost; fair value through OCI; and fair value through profit or loss.

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows. The Group reclassifies debt securities and financial assets measured at amortized cost when and only when its business model for managing those assets changes.

At initial recognition, the Group measures a financial asset at its fair value excluding trade receivables at transaction price if it does not contain a significant financing component. In the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset are added to the fair value. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Financial assets measured at amortized cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. A gain or loss on a debt security that is subsequently measured at amortized cost and is not part of a hedging relationship is recognized in profit or loss when the asset is derecognized or impaired. Interest income from these financial assets is included in other financial income using the effective interest rate method. Financial assets measured at amortized cost are mainly comprised of accounts receivable, cash and cash equivalents and time accounts over three months.

Debt instruments measured at fair value through other comprehensive income (fair value through OCI): These are debt instruments that are held for collection of contractual cash flows and for selling the debt instruments, where the assets' cash flows represent solely payments of principal and interest. These assets are initially recorded and subsequently carried at fair value. Changes in the fair value are recorded in other comprehensive income, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in profit and loss. When the debt instrument is derecognized, the cumulative gain or loss previously recognized in OCI is reclassified from equity to profit or loss. Interest income from these debt instruments is included in other financial income using the effective interest rate method. Debt instruments measured at fair value through other comprehensive income are mainly comprised of money market instruments.

Equity instruments measured at fair value through other comprehensive income (fair value through OCI): These are equity instruments measured at fair value through OCI for which an irrevocable election at initial recognition has been made, to present subsequent changes in fair value in other comprehensive income. Dividends are recognized as other financial income in profit or loss. Other net gains and losses are recognized in OCI and are never reclassified to profit or loss. When the instruments are derecognized, the cumulative amount of other comprehensive income is transferred to retained earnings.

Financial assets measured at fair value through profit or loss: These are financial assets whose performance is evaluated on a fair value basis. A gain or loss on a financial asset that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognized in profit or loss and presented within other financial income (expense) in the period in which it arises. Fair value through profit or loss assets are mainly comprised of debt instruments.

The Group classifies its financial liabilities as measured at amortized cost, except for derivatives. Financial liabilities are initially recorded at fair value, less transaction costs and subsequently carried at amortized cost using the effective interest rate method. Financial liabilities are mainly comprised of trade payables.

Derivative financial instruments that are used to manage the exposures to foreign currency exchange rate fluctuations are initially recorded and subsequently carried at fair value. Apart from those derivatives designated as qualifying cash flow hedging instruments, all changes in fair value are recorded as other financial income (expense).

Derecognition of financial instruments

A financial asset is derecognized when the contractual rights to the cash flows from the asset expire or when the Group transfers the rights to receive the contractual cash flows from the financial assets in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. A financial liability is derecognized when the contractual obligations are discharged, cancelled or expire.

Impairment of financial assets

The Group recognizes loss allowances for expected credit losses ('ECL') for financial assets measured at amortized cost and debt securities measured at fair value through OCI.

The Group always measures loss allowances that result from transactions that are within the scope of IFRS 15 equal to the credit losses expected over the lifetime of the trade receivables.

The Group measures loss allowances at an amount equal to 12-month expected credit losses for its debt securities carried at fair value through OCI and at amortized cost when the credit risk for these accounts has not increased significantly since initial recognition at the reporting date. The Group considers a debt investment to have low credit risk when their credit risk rating is equivalent to the globally understood definition of 'investment grade'. The Group considers this to be at least Baa3 from Moody's and BBB-from S&P.

The Group measures the allowances for doubtful account at an amount equal to lifetime ECL for its debt investments at fair value through OCI and at amortized cost on which credit risk has increased significantly since their initial recognition. The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

The Group considers a financial asset to be in default when the counterparty is unlikely to pay its obligations to the Group in full. In assessing whether a counterparty is in default, the Group considers both qualitative and quantitative indicators that are based on data developed internally and for certain financial assets also obtained from external sources.

Financial assets are written off (either partially or in full) when there is no realistic prospect of recovery. This is generally the case when the Group determines that the customer does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off are still subject to enforcement activities in order to comply with the Group's policy for recovery of amounts due.

Hedge accounting

The Group uses derivatives to manage its exposures to foreign currency risk. The instruments used mainly include forwards contracts. The Group generally limits the use of hedge accounting to certain significant transactions. To qualify for hedge accounting the hedging relationship must meet several strict conditions on documentation, probability of occurrence, hedge effectiveness and reliability of measurement. While many of these transactions can be considered as hedges in economic terms, if the required conditions are not met, then the relationship does not qualify for hedge accounting. In this case the hedging instrument and the hedged item are reported independently as if there were no hedging relationship, which means that any derivatives are reported at fair value, with changes in fair value included in other financial income (expense).

As the Group may continue to apply the hedge accounting requirements of IAS 39 instead of those in IFRS 9 at the initial application of IFRS 9, the Group has chosen to continue to apply the hedge accounting requirements of IAS 39.

A cash flow hedge is a hedge of the exposure to variability in cash flows that is attributable to a particular risk associated with a recognized asset or liability or a highly probable forecast transaction and could affect profit or loss. The hedging instrument is recorded at fair value. The effective portion of the hedge is included in other comprehensive income and any ineffective portion is reported in other financial income (expense). If the hedging relationship is the hedge of the foreign currency risk of a firm commitment or highly probable transaction, when that transaction results in the recognition of a non-financial item, the cumulative changes in the fair value of the hedging instrument that have been recorded in other comprehensive income are included in the initial carrying value of the non-financial item at the date of recognition, or otherwise included in profit or loss when the hedged transaction affects net income.

For other hedged forecasted cash flows, the cumulative changes in the fair value of the hedging instrument that have been recorded in other comprehensive income are included in other financial income (expense) when the forecasted transaction affects net income. Hedge accounting is discontinued proactively if the hedging instrument is sold, expired, terminated or exercised; if the hedge no longer meets the requirements of hedge accounting; or if the hedging instrument is no longer designated as a qualifying cash flow hedging instrument. If a forecast transaction is no longer considered highly probable, the cumulative changes in the fair value of the hedging instrument that have been recorded in other comprehensive income are immediately transferred to other financial income (expense).

Taxation

Income taxes include all taxes based upon the taxable profits of the Group. Other taxes not based on income, such as property and capital taxes, are included in the appropriate heading within the operating results.

Liabilities for income taxes, which could arise on the remittance of retained earnings, principally relating to subsidiaries, are only recognized where it is probable that such earnings will be remitted in the foreseeable future. Where the amount of tax liabilities is uncertain, accruals are recorded within income tax liabilities for management's best estimate of the ultimate liability that is expected to arise based on the specific circumstances and the Group's historical experience.

Deferred tax assets and liabilities are recognized on temporary differences between the tax bases of assets and liabilities and their carrying values. Deferred tax assets are recognized to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilized.

The Group has adopted the amendments to IAS 12 'Income Taxes' relating to 'International Tax Reform – Pillar Two Model Rules' issued in May 2023. The Group has applied the exception to recognizing and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes.

Current and deferred tax assets and liabilities are offset when the income taxes are levied by the same taxation authority and when there is a legally enforceable right to offset them. Deferred taxes are determined based on the currently enacted tax rates applicable in each tax jurisdiction where the Group operates.

Own equity instruments

The Group's holdings in its own equity instruments are recorded as a deduction from equity. The original purchase cost, consideration received for subsequent resale of these equity instruments and other movements are reported as changes in equity. The exercise of stock acquisition rights granted to directors and certain employees will result in the allotment from own equity instruments.

(4) Changes in accounting policies

The Group applies the same significant accounting policies that were applied to the consolidated financial statements for the fiscal year ended December 31, 2024.

Although minor changes have been made to certain accounting standards, they do not have a material impact on the Group's overall results and financial position.

(5) Future new and revised standards

Of significant standards and interpretations that were newly established or amended by the date of approval of the consolidated financial statements, the Group has not early applied the following:

IFRS 18 “Presentation and Disclosure in Financial Statements”

IFRS 18 introduces three new categories to the income statement, namely operating, investing and financing, and requires the presentation of operating profit, profit before financing and income taxes, and profit or loss.

In addition, IFRS 18 requires the disclosure of management-defined performance measures, the calculation method for these measures, the reasons for selecting them and a reconciliation table.

IFRS 18 will be effective on a mandatory basis for annual reporting periods beginning on or after January 1, 2027. The Group plans to adopt IFRS 18 from the year ending December 31, 2027 and is currently assessing the potential impacts of the standard on the Group.

The Group is currently assessing the potential impacts of other new and amended standards and interpretations that will be effective from January 1, 2026 and beyond. Based on the analysis to date, the Group does not anticipate that these will have a material impact on the Group’s overall results and financial position.

2. Operating segment information

The Group has a single business of pharmaceuticals and does not have multiple operating segments. The Group's pharmaceuticals business consists of the research and development of new prescription medicines and the subsequent manufacturing, marketing and distribution activities. These functional activities are integrated and managed effectively.

Information on revenue by geographical area in millions of yen

	2025		2024	
	Sales	Other revenue	Sales	Other revenue
Japan	472,365	1,426	461,125	2,790
Overseas	605,437	178,712	536,776	169,920
of which Switzerland	573,130	175,461	506,336	168,491
Total	1,077,803	180,138	997,901	172,710

(Note) Revenue is classified based on the location of the customer.

Information on revenue by major customers in millions of yen

	2025	2024
	Revenue	Revenue
F. Hoffmann-La Roche Ltd.	724,053	652,725
Alfresa Holdings Corporation and its affiliates	152,292	141,981

3. Revenue

Disaggregated revenue information in millions of yen

	2025			2024		
	Revenue from contracts with customers	Revenue from other sources	Total	Revenue from contracts with customers	Revenue from other sources	Total
Sales	1,103,392	(25,590)	1,077,803	1,029,009	(31,109)	997,901
Japan	472,365	-	472,365	461,125	-	461,125
Overseas	631,027	(25,590)	605,437	567,884	(31,109)	536,776
Other revenue	177,017	3,121	180,138	174,045	(1,335)	172,710
Royalty and profit-sharing income	169,557	3,121	172,679	148,774	(1,335)	147,439
Other operating income	7,460	-	7,460	25,271	-	25,271

The revenue from other sources primarily relates to income from profit-sharing arrangements with collaboration partners, for which the counterparty is not considered a customer, and gains or losses from hedging activities.

Contract balances in millions of yen

	December 31, 2025	January 1, 2025
Receivables-contracts with customers	386,567	315,253
Accounts receivable	317,536	258,381
Other current receivables	68,571	56,314
Other non-current receivables	460	558
Contract assets	2,103	2,954

Contract assets, which are mainly variable consideration related to granting formulation licenses, generally increase when the Group transfers goods or services to a customer (excluding claims for which the right to remuneration is unconditional) before the customer pays the consideration or before the payment becomes due and decrease when the Group bills the customer.

In 2025 there was revenue recognized of ¥164,988 million (2024: ¥161,218 million) relating to performance obligations that were satisfied (or partially satisfied) in previous periods, mainly in relation to royalty and milestone revenue.

Transaction price allocated to the remaining performance obligations

There are no material amounts of the total transaction price allocated to the remaining performance obligations which have an original expected duration of more than one year as of December 31, 2025. As a practical expedient, the Group does not disclose the information for remaining performance obligations which are part of contracts that have an original expected duration of one year or less.

There are no material amounts which are not included in the transaction price in the consideration from the contracts with customers.

4. Other operating income (expense)

Other operating income (expense) in millions of yen

	2025	2024
Other operating income (expenses)		
Other operating income	9,230	2,839
Other operating expenses	(589)	(500)
Total	8,641	2,339

The major component of other operating income for the fiscal year ended December 31, 2025, was ¥8,708 million of gain on sales of non-current assets in conjunction with the closure of a business office.

The major component of other operating income for the fiscal year ended December 31, 2024, was ¥2,289 million of income from disposal of product rights.

5. Financing costs and other financial income (expense)

Financing costs in millions of yen

	2025	2024
Net interest cost of defined benefit plans	226	100
Interest expense on lease liabilities	(425)	(94)
Net other financing costs	(8)	(1)
Total financing costs	(207)	5

Other financial income (expense) in millions of yen

	2025	2024
Dividend income from equity instruments measured at fair value through OCI	1	1
Net income from equity instruments	1	1
Interest income from debt securities measured at fair value through OCI	2,343	470
Interest income from financial assets measured at amortized cost	1,951	2,200
Net interest income and income from debt securities	4,295	2,669
Foreign exchange gains (losses)	18,831	2,596
Gains (losses) on foreign currency derivatives	(26,077)	(4,849)
Net foreign exchange gains (losses)	(7,246)	(2,253)
Net other financial income (expense)	2,131	610
Total other financial income (expense)	(819)	1,027

6. Income taxes**Income tax expenses in millions of yen**

	2025	2024
Current income taxes	(174,039)	(169,025)
Deferred taxes	10,245	13,308
Total income tax (expense)	(163,794)	(155,717)

Following the enactment of the “Act on Partial Revision of the Income Tax Act” (Act No. 13 of 2025) by the Japanese National Diet on March 31, 2025, a “Special Defense Corporation Tax” will be imposed for fiscal years beginning on or after April 1, 2026. Consequently, at December 31, 2025 the weighted average expected statutory tax rate for Chugai and its domestic subsidiaries changed from 30.5% to 31.4% for the calculation of deferred tax assets and deferred tax liabilities associated with temporary differences expected to reverse in fiscal years beginning on or after January 1, 2027. The impact of this change was immaterial.

Reconciliation of the Group’s effective tax rate

	2025	2024
Weighted average expected tax rate	30.5%	30.5%
Tax effect of		
- Non-taxable income/non-deductible expenses	0.1%	0.1%
- Research and development tax credits	(2.5)%	(3.5)%
- Other differences	(0.7)%	1.6%
Group’s effective tax rate	27.4%	28.7%

Tax effects of other comprehensive income in millions of yen

	2025			2024		
	Pre-tax amount	Tax benefit	After-tax amount	Pre-tax amount	Tax benefit	After-tax Amount
Remeasurements of defined benefit plans	12,559	(3,956)	8,603	5,948	(1,778)	4,170
Financial assets measured at fair value through OCI	198	12	210	(463)	138	(325)
Cash flow hedges	(42,943)	13,102	(29,841)	18,572	(5,666)	12,906
Currency translation of foreign operations	10,137	-	10,137	4,587	-	4,587
Other comprehensive income	(20,048)	9,158	(10,891)	28,645	(7,306)	21,338

Income tax assets (liabilities) in millions of yen

	December 31, 2025	December 31, 2024
Current income taxes		
- Assets	236	896
- Liabilities	(91,004)	(108,732)
Net current income tax assets (liabilities)	(90,769)	(107,836)
Deferred taxes		
- Assets	88,304	69,835
- Liabilities	(4,015)	(5,076)
Net deferred tax assets (liabilities)	84,288	64,760

Current income taxes: movements in recognized net assets (liabilities) in millions of yen

	2025	2024
Net current income tax assets (liabilities) at January 1	(107,836)	(39,342)
Income taxes paid	191,104	100,477
(Charged) credited to the income statement	(174,039)	(169,025)
Currency translation effects and other	3	53
Net current income tax assets (liabilities) at December 31	(90,769)	(107,836)

Deferred taxes: movements in recognized net assets (liabilities) in millions of yen

	Property, plant and equipment and right-of- use assets	Intangible assets	Provisions	Employee benefits	Other temporary differences	Total
Year ended December 31, 2024						
At January 1, 2024	(39,189)	574	518	(263)	97,047	58,687
(Charged) credited to the income statement	545	869	(245)	(182)	12,321	13,308
(Charged) credited to other comprehensive income	-	-	-	(1,778)	(5,534)	(7,312)
Currency translation effects and other	(507)	0	20	2	562	77
At December 31, 2024	(39,150)	1,443	293	(2,222)	104,396	64,760
Year ended December 31, 2025						
At January 1, 2025	(39,150)	1,443	293	(2,222)	104,396	64,760
(Charged) credited to the income statement	4,166	(2,668)	(31)	(0)	8,778	10,245
(Charged) credited to other comprehensive income	-	-	-	(3,956)	13,114	9,158
Currency translation effects and other	(110)	-	26	4	206	125
At December 31, 2025	(35,094)	(1,226)	288	(6,175)	126,494	84,288

Other temporary differences mainly relate to prepaid expenses, production supplies and amortization of deferred assets.

Deferred tax assets are not recognized for deductible temporary differences of ¥2,355 million (2024: ¥2,276 million). Deferred tax assets are recognized for tax losses carried forward only to the extent that realization of the related tax benefit is probable.

Unrecognized tax losses: expiry in millions of yen

	2025	2024
Less than one year	165	1
Over one year and less than five years	792	642
Over five years	46	485
Tax losses not recognized in deferred tax assets	1,003	1,128

Deferred tax assets for unused tax credits are recognized only to the extent that realization of the related tax benefit is probable.

Unrecognized unused tax credits: expiry in millions of yen

	2025	2024
Less than one year	14	47
Over one year and less than five years	4	18
Over five years	-	-
Unused tax credits not recognized in deferred tax assets	18	64

Deferred tax liabilities have not been established for the withholding tax and other taxes that would be payable on the unremitted earnings of wholly owned foreign subsidiaries of the Group, where such amounts are currently regarded as permanently reinvested. The temporary differences relating to the unremitted earnings were ¥4,967 million (2024: ¥4,293 million).

Pillar Two income taxes

On March 28, 2023, the Japanese National Diet passed the “Act on Partial Revision of the Income Tax Act” (Act No. 3 of 2023) to introduce a global minimum tax system in Japan. This Act to revise the tax system has been effective from the fiscal year ended December 31, 2025. However, its impact on the Group’s income tax expenses for the current fiscal year is immaterial.

7. Property, plant and equipment

Property, plant and equipment: movements in carrying value of assets in millions of yen

	Land	Buildings and land improvements	Machinery and equipment	Construction in progress	Total
At January 1, 2024					
Cost	44,081	214,034	262,616	92,909	613,640
Accumulated depreciation and impairment	-	(66,641)	(137,060)	-	(203,701)
Net book value	44,081	147,393	125,556	92,909	409,939
Year ended December 31, 2024					
At January 1, 2024	44,081	147,393	125,556	92,909	409,939
Additions	-	52	595	52,102	52,750
Disposals	-	(56)	(518)	-	(574)
Transfers	-	20,735	52,940	(73,675)	-
Depreciation charge	-	(6,991)	(17,248)	-	(24,240)
Impairment charge	-	(561)	(824)	(170)	(1,555)
Other	-	(27)	-	(3,494)	(3,521)
Currency translation effects	-	77	250	2	329
At December 31, 2024	44,081	160,623	160,751	67,674	433,129
Cost	44,081	229,936	309,842	67,674	651,534
Accumulated depreciation and impairment	-	(69,314)	(149,091)	-	(218,405)
Net book value	44,081	160,623	160,751	67,674	433,129
Year ended December 31, 2025					
At January 1, 2025	44,081	160,623	160,751	67,674	433,129
Additions	5,453	-	426	57,550	63,429
Disposals	(672)	(411)	(356)	-	(1,438)
Transfers	1,326	12,786	26,119	(40,231)	-
Depreciation charge	-	(7,460)	(17,499)	-	(24,959)
Impairment charge	-	(6)	(30)	(10,803)	(10,839)
Other	-	(0)	(0)	(3,102)	(3,102)
Currency translation effects	-	(9)	206	162	358
At December 31, 2025	50,189	165,523	169,616	71,250	456,578
Cost	50,189	235,288	328,374	71,250	685,101
Accumulated depreciation and impairment	-	(69,765)	(158,757)	-	(228,522)
Net book value	50,189	165,523	169,616	71,250	456,578

In 2025, no borrowing costs were capitalized as property, plant and equipment (2024: none).

Impairment charge

The carrying value was reduced to the value in use as the recoverable amount of certain assets was less than the carrying value.

Classification of impairment of property, plant and equipment in millions of yen

	2025	2024
Cost of sales	10,839	1,555
Research and development	-	-
Selling, general and administration	-	-
Total impairment charge	10,839	1,555

Commitments

The Group has commitments for the purchase or construction of property, plant and equipment after December 31, 2025 totaling ¥28,193 million (2024: ¥42,186 million).

8. Leases

The Group enters into leasing transactions as a lessee mainly for reasons of convenience and flexibility. The Group has good cash generation ability and it enjoys strong long-term investment grade credit ratings. Therefore, it typically does not enter into leasing arrangements for financing considerations. The main leases that the Group has entered into are for offices and motor vehicles.

The right-of-use assets related to the Group's leases are shown in the tables below.

Right-of-use assets: movements in carrying value of assets in millions of yen

	Buildings and land improvements	Machinery and equipment	Total
Year ended December 31, 2024			
At January 1, 2024	9,803	959	10,762
Depreciation charge	(4,857)	(423)	(5,280)
At December 31, 2024	7,624	801	8,425

Additions to the right-of-use assets during 2024 were ¥6,581 million.

	Buildings and land improvements	Machinery and equipment	Total
Year ended December 31, 2025			
At January 1, 2025	7,624	801	8,425
Depreciation charge	(5,582)	(418)	(5,999)
At December 31, 2025	21,887	1,016	22,903

Additions to the right-of-use assets during 2025 were ¥23,208 million.

Lease liabilities are presented in other current liabilities and other non-current liabilities. The amount of current lease liabilities and non-current lease liabilities are given in Note 17 and 19 respectively. Interest expense on the lease liability during 2025 was ¥425 million (2024: ¥94 million). The maturity analysis of lease liabilities is shown in the table below.

Contractual maturities of lease liabilities in millions of yen

	Carrying value	Total	Less than 1 year	1-2 years	2-5 years	Over 5 years
At December 31, 2024						
Lease liabilities	10,897	11,112	6,460	2,845	1,591	217
At December 31, 2025						
Lease liabilities	25,711	28,325	8,194	13,723	6,075	332

Short-term leases and leases of low-value assets are accounted for using the recognition exemption permitted by IFRS 16. Expenses for short-term leases are recognized on a straight-line basis and mainly include short-term leases for parking lots. The total amount reported in 2025 was ¥67 million (2024: ¥565 million). Expenses for leases of low-value assets are recognized on a straight-line basis and mainly include IT equipment. The total amount reported in 2025 was ¥1,006 million (2024: ¥345 million). Expenses for variable lease payments not included in the measurement of lease liabilities reported in 2025 was ¥0 million (2024: ¥49 million). The Group did not enter into any sale and leaseback transactions.

The major cash flows in respect of leases where the Group is the lessee are shown in the table below.

Leases: cash flows in millions of yen

	2025	2024
Included in cash flows from operating activities	(1,073)	(958)
Included in cash flows from financing activities	(8,601)	(8,242)
Total lease payments	(9,674)	(9,201)

Cash flows from operating activities include cash flows from short-term leases, leases of low-value assets and variable lease payments. Cash flows from financing activities include the payment of interest and the principal portion of lease liabilities as well as prepayments made before the lease commencement date. At December 31, 2025, future cash flows in respect of leases not yet commenced to which Chugai is committed amounted to ¥30,215 million.

9. Intangible assets

Intangible assets: movements in carrying value of assets in millions of yen

	Product intangibles: in use	Product intangibles: not available for use	Marketing intangibles: in use	Technology intangibles: in use	Total
At January 1, 2024					
Cost	32,496	31,009	11,623	667	75,796
Accumulated amortization and impairment	(23,664)	(20,852)	(10,752)	(667)	(55,936)
Net book value	8,832	10,156	871	-	19,860
Year ended December 31, 2024					
At January 1, 2024	8,832	10,156	871	-	19,860
Additions	828	3,414	-	151	4,393
Disposals	-	-	(0)	-	(0)
Transfers	-	-	-	-	-
Amortization charge	(1,533)	-	(505)	(108)	(2,145)
Impairment charge	-	(4,080)	(164)	-	(4,243)
Currency translation effects	(3)	-	7	-	4
At December 31, 2024	8,124	9,491	210	43	17,868
Cost	33,485	34,483	11,071	818	79,857
Accumulated amortization and impairment	(25,361)	(24,992)	(10,861)	(775)	(61,989)
Net book value	8,124	9,491	210	43	17,868
Year ended December 31, 2025					
At January 1, 2025	8,124	9,491	210	43	17,868
Additions	579	39,295	-	-	39,874
Disposals	-	-	-	-	-
Transfers	833	(833)	0	-	0
Amortization charge	(1,364)	-	(169)	(43)	(1,577)
Impairment charge	-	(1,715)	-	-	(1,715)
Currency translation effects	89	-	-	-	89
At December 31, 2025	8,260	46,238	41	-	54,539
Cost	33,577	58,183	9,020	818	101,598
Accumulated amortization and impairment	(25,317)	(11,945)	(8,979)	(818)	(47,059)
Net book value	8,260	46,238	41	-	54,539

Significant intangible assets

The product intangibles in use are mainly acquired through in-licensing agreements of products with related parties.

The remaining amortization periods for product intangibles in use are from 1 to 14 years.

The major items of product intangibles not available for use at December 31, 2025 include Elevidys (net book value: ¥15,710 million) and sparsentan (net book value: ¥15,392 million).

Impairment charge

Impairment charge in each year was mainly related to the cessation of R&D projects and the uncertainty regarding expected profits.

Classification of amortization and impairment expenses in millions of yen

	2025		2024	
	Amortization	Impairment	Amortization	Impairment
Cost of sales	1,204	-	1,327	-
Research and development	226	1,715	453	4,243
Selling, general and administration	147	-	365	-
Total	1,577	1,715	2,145	4,243

Internally generated intangible assets

The Group currently has no internally generated intangible assets from development as the criteria for the recognition as an asset are not met.

Intangible assets with indefinite useful lives

The Group currently has no intangible assets with indefinite useful lives.

Product intangibles not available for use

These mostly represent in-process research and development assets acquired either through in-licensing arrangements or separate purchases. Due to the inherent uncertainties in the research and development processes, intangible assets not available for use are particularly at risk of impairment if the project is not expected to result in a commercialized product.

Impairment of intangible assets

Impairment charges arise from changes in the estimates of the future cash flows expected to result from the use of the asset and its eventual disposal. Factors such as the presence or absence of competition, technical obsolescence or lower than anticipated sales for products with capitalized rights could result in shortened useful lives or impairment.

Potential commitments from alliance collaborations

The Group is party to in-licensing and similar arrangements with its alliance partners. These arrangements may require the Group to make certain milestone or other similar payments dependent upon the achievement of agreed objectives or performance targets as defined in the collaboration agreements.

The Group's current estimate of future commitments for such payments is set out in the table below. These figures are undiscounted and are not risk adjusted, meaning that they include all such potential payments that can arise assuming all projects currently in development are successful. The timing is based on the Group's current best estimate.

Potential future collaboration payments at December 31, 2025 in millions of yen

	Third party	Related party	Total
Within one year	782	2,608	3,390
Between one and two years	11,565	7,776	19,340
Between two and three years	2,020	2,358	4,378
Total	14,367	12,742	27,109

10. Other non-current assets

Other non-current assets in millions of yen

	December 31, 2025	December 31, 2024
Long-term prepaid expenses	45,795	37,103
Debt instruments	15,918	12,703
Financial assets measured at fair value through OCI	8,452	3,913
Other assets	9,098	5,376
Total other non-current assets	79,263	59,094

Long-term prepaid expenses are mainly payments for validation costs at plants used for outsourcing.

11. Inventories

Inventories in millions of yen

	December 31, 2025	December 31, 2024
Raw materials and supplies	35,216	27,399
Work in process	69	22
Intermediates	179,178	150,447
Finished goods	65,456	63,826
Provision for slow-moving and obsolete inventory	(3,070)	(1,628)
Total inventories	276,848	240,067

Inventories expensed through cost of sales totaled ¥330,882 million (2024: ¥317,362 million). Inventory write-downs during the year resulted in an expense of ¥3,342 million (2024: ¥4,249 million).

12. Accounts receivable

Accounts receivable in millions of yen

	December 31, 2025	December 31, 2024
Trade receivables – third party	142,584	116,893
Trade receivables – related party	174,952	141,471
Notes receivables	1	18
Other receivables – third party (Contracts with customers)	6,056	2,466
Other receivables – related party (Contracts with customers)	62,515	53,848
Other receivables – third party	8,033	12,802
Other receivables – related party	48,770	6,787
Allowances for doubtful accounts	(34)	(28)
Total accounts receivable	442,876	334,256

13. Marketable securities

Marketable securities in millions of yen

	December 31, 2025	December 31, 2024
Financial assets measured at fair value through OCI		
Money market instruments	529,984	454,991
Debt securities	20,406	899
Financial assets measured at amortized cost		
Time accounts over three months	2,704	254
Total marketable securities	553,094	456,143

Marketable securities are held for fund management purposes. Money market instruments are mainly certificates of deposit, cash in trust and commercial paper. Debt securities are mainly corporate bonds.

14. Cash and cash equivalents

Cash and cash equivalents in millions of yen

	December 31, 2025	December 31, 2024
Cash - cash in hand and in current or call accounts	419,222	468,877
Cash equivalents - time accounts with a maturity of three months or less	7,379	71,325
Total cash and cash equivalents	426,602	540,202

15. Other current assets

Other current assets in millions of yen

	December 31, 2025	December 31, 2024
Derivative financial instruments	14,145	8,512
Total financial current assets	14,145	8,512
Prepaid expenses	24,855	23,013
Other	2,103	2,954
Total non-financial current assets	26,958	25,967
Total other current assets	41,104	34,479

16. Provisions and contingent liabilities

Provisions: movements in recognized liabilities in millions of yen

	Environmental provisions	Other provisions	Total
Year ended December 31, 2024			
At January 1, 2024	237	5,798	6,035
Additional provisions created	0	2,979	2,979
Unused amounts reversed	(19)	(333)	(352)
Utilized	(58)	(3,582)	(3,640)
Other	-	139	139
At December 31, 2024	160	5,002	5,161
Long-term provisions	136	2,052	2,188
Short-term provisions	24	2,950	2,974
At December 31, 2024	160	5,002	5,161
Year ended December 31, 2025			
At January 1, 2025	160	5,002	5,161
Additional provisions created	22	7,017	7,039
Unused amounts reversed	-	(433)	(433)
Utilized	(26)	(3,880)	(3,906)
Other	-	104	104
At December 31, 2025	156	7,810	7,966
Long-term provisions	134	4,476	4,610
Short-term provisions	22	3,334	3,356
At December 31, 2025	156	7,810	7,966
Expected outflow of resources			
Within one year	22	3,334	3,356
Between one to two years	-	1,796	1,796
Between two to three years	-	788	788
More than three years	134	1,893	2,027
At December 31, 2025	156	7,810	7,966

Environmental provisions

Provisions for environmental matters include various separate environmental issues. By their nature the amounts and timings of any outflows are difficult to predict. Significant provisions are discounted where the time value of money is material.

Other provisions

Other provisions mainly relate to restructuring, asset retirement obligations, and onerous contracts. The timing of cash outflows is uncertain due to their nature. Significant provisions are discounted where the time value of money is material.

Contingent liabilities

The operations and earnings of the Group continue, from time to time and in varying degrees, to be affected by political, legislative, fiscal and regulatory developments, including those relating to environmental protection. The industries in which the Group operates are also subject to other risks of various kinds. The nature and frequency of these developments and events, not all of which are covered by insurance, as well as their effect on future operations and earnings, are not predictable.

The Group has entered into in-licensing and alliance arrangements and intangible asset purchase agreements, including asset acquisitions, in order to gain access to potential new products or to utilize other companies to help develop the Group's own potential new products. Potential future payments may become due to certain collaboration partners achieving certain milestones as defined in the collaboration agreements. The Group's best estimate for future commitment payments is given in Note 9.

17. Other non-current liabilities

Other non-current liabilities in millions of yen

	December 31, 2025	December 31, 2024
Deferred income	654	396
Lease liabilities	17,937	4,532
Other long-term liabilities	323	390
Total other non-current liabilities	18,914	5,319

18. Accounts payable

Accounts payable in millions of yen

	December 31, 2025	December 31, 2024
Trade payables – third party	12,476	8,819
Trade payables – related party	76,752	7,327
Other taxes payable	5,398	5,806
Accounts payable purchase of property, plant and equipment	15,829	28,635
Other payables – third party	7,287	7,626
Other payables – related party	9,505	7,139
Total accounts payable	127,247	65,353

19. Other current liabilities

Other current liabilities in millions of yen

	December 31, 2025	December 31, 2024
Deferred income	37	31
Lease liabilities	7,773	6,365
Accrued bonus and related items	34,717	33,767
Derivative financial instruments	93,351	23,811
Other accrued liabilities	53,591	49,324
Total other current liabilities	189,469	113,298

20. Equity attributable to Chugai shareholders

Changes in equity attributable to Chugai shareholders in millions of yen

	Share capital	Capital surplus	Retained earnings	Other reserves			Total
				Fair value reserve	Hedging reserve	Translation reserve	
Year ended December 31, 2024							
At January 1, 2024	73,202	69,355	1,488,738	162	(15,504)	9,628	1,625,580
Net income attributable to Chugai shareholders	-	-	387,317	-	-	-	387,317
Financial assets measured at fair value through OCI							
- Equity instruments measured at fair value through OCI	-	-	-	(471)	-	-	(471)
- Debt securities at fair value through OCI	-	-	-	7	-	-	7
- Income taxes	-	-	-	138	-	-	138
Cash flow hedges							
- Effective portion of fair value gains (losses) taken to equity	-	-	-	-	(13,028)	-	(13,028)
- Transferred to income statement	-	-	-	-	47,423	-	47,423
- Transferred to initial carrying amount of hedged items	-	-	-	-	(15,823)	-	(15,823)
- Income taxes	-	-	-	-	(5,666)	-	(5,666)
Currency translation of foreign operations							
- Exchange differences	-	-	-	-	-	4,587	4,587
Defined benefit plans							
- Remeasurement gains (losses)	-	-	5,948	-	-	-	5,948
- Income taxes	-	-	(1,778)	-	-	-	(1,778)
Other comprehensive income, net of tax	-	-	4,170	(325)	12,906	4,587	21,338
Total comprehensive income	-	-	391,487	(325)	12,906	4,587	408,655
Dividends	-	-	(133,277)	-	-	-	(133,277)
Equity compensation plans	-	31	-	-	-	-	31
Own equity instruments	-	509	-	-	-	-	509
Transfer from other reserves to retained earnings	-	-	(14)	14	-	-	-
At December 31, 2024	73,202	69,896	1,746,934	(149)	(2,598)	14,215	1,901,499

Changes in equity attributable to Chugai shareholders in millions of yen

	Share capital	Capital surplus	Retained earnings	Other reserves			Total
				Fair value reserve	Hedging reserve	Translation reserve	
Year ended December 31, 2025							
At January 1, 2025	73,202	69,896	1,746,934	(149)	(2,598)	14,215	1,901,499
Net income attributable to Chugai shareholders	-	-	434,012	-	-	-	434,012
Financial assets measured at fair value through OCI							
- Equity instruments measured at fair value through OCI	-	-	-	202	-	-	202
- Debt securities at fair value through OCI	-	-	-	(4)	-	-	(4)
- Income taxes	-	-	-	12	-	-	12
Cash flow hedges							
- Effective portion of fair value gains (losses) taken to equity	-	-	-	-	(79,409)	-	(79,409)
- Transferred to income statement	-	-	-	-	44,485	-	44,485
- Transferred to initial carrying amount of hedged items	-	-	-	-	(8,020)	-	(8,020)
- Income taxes	-	-	-	-	13,102	-	13,102
Currency translation of foreign operations							
- Exchange differences	-	-	-	-	-	10,137	10,137
Defined benefit plans							
- Remeasurement gains (losses)	-	-	12,559	-	-	-	12,559
- Income taxes	-	-	(3,956)	-	-	-	(3,956)
Other comprehensive income, net of tax	-	-	8,603	210	(29,841)	10,137	(10,891)
Total comprehensive income	-	-	442,615	210	(29,841)	10,137	423,122
Dividends	-	-	(299,508)	-	-	-	(299,508)
Equity compensation plans	-	104	-	-	-	-	104
Own equity instruments	-	515	-	-	-	-	515
At December 31, 2025	73,202	70,515	1,890,042	61	(32,439)	24,353	2,025,732

Share capital (Number of shares)

	December 31, 2025	December 31, 2024
Authorized shares	2,399,415,150	2,399,415,150
Issued shares (Non-par value common stock)	1,679,057,667	1,679,057,667

Dividends

Date of resolution	Type of shares	Total dividends (millions of yen)	Dividend per share (yen)	Record date	Effective date
March 28, 2024 (Resolution of the Annual General Meeting of shareholders)	Common stock	65,813	40	December 31, 2023	March 29, 2024
July 25, 2024 (Board resolution)	Common stock	67,464	41	June 30, 2024	August 29, 2024
March 27, 2025 (Resolution of the Annual General Meeting of shareholders)	Common stock	93,795	57	December 31, 2024	March 28, 2025
July 24, 2025 (Board resolution)	Common stock	205,713	125	June 30, 2025	August 28, 2025
March 26, 2026 (Resolution of the Annual General Meeting of shareholders)*	Common stock	241,920	147	December 31, 2025	March 27, 2026

*At the Annual General Meeting of shareholders scheduled for March 26, 2026, Chugai plans to adopt a resolution to pay dividends as stated above.

Own equity instruments

	Number of shares	
	2025	2024
At January 1	33,531,864	33,743,712
Issue of common stocks	-	-
Exercises of equity compensation plans	(111,000)	(140,700)
Purchase/Disposal of own equity instruments	5,384	29,052
Grant of restricted stock	(82,000)	(100,200)
At December 31	33,344,248	33,531,864
Book value (millions of yen)	26,048	26,192

Other reserves

Fair value reserve: The fair value reserve represents the cumulative net change in the fair value of financial assets measured at fair value through OCI until the asset is sold, impaired or otherwise disposed of.

Hedging reserve: The hedging reserve represents the effective portion of the cumulative net change in the fair value of cash flow hedging instruments related to hedged transactions that have not yet occurred.

Translation reserve: The translation reserve represents the cumulative currency translation differences relating to the consolidation of foreign subsidiaries of the Group that use functional currencies other than the Japanese yen.

21. Employee benefits

Employee benefits expense in millions of yen

	2025	2024
Wages and salaries	102,476	93,557
Social security costs	12,326	11,555
Defined contribution plans	1,050	988
Operating expenses for defined benefit plans	3,064	3,011
Equity compensation plans	483	383
Other employee benefits	5,759	5,732
Employee benefits expense included in operating results	125,158	115,226
Net interest cost of defined benefit plans	(226)	(100)
Total employee benefits expense	124,931	115,126

Other employee benefits consist mainly of welfare costs.

22. Post-employment benefits plans

Post-employment benefits plans are classified as “defined contribution plans” if the Group pays fixed contributions into third-party financial institutions and will have no further legal or constructive obligation to pay further contributions. All other plans are classified as “defined benefit plans”, even if Chugai’s potential obligation is relatively minor or has a relatively remote possibility of arising.

Employees are covered by defined contribution and defined benefit plans sponsored by Group companies, most of which are classified as defined benefit plans.

A resolution was passed in the 98th Annual General Meeting of shareholders held in March 2009 to abolish the retirement benefits system for directors. In addition, a resolution was passed in the 95th Annual General Meeting of shareholders held in March 2006 to abolish the retirement benefits system for outside directors and audit & supervisory board members (including outside audit & supervisory board members).

Defined contribution plans

Defined contribution plans are funded through payments by the Group to funds administered by third parties. The Group’s expenses for these plans were ¥1,050 million (2024: ¥988 million).

Defined benefit plans

The Group has defined benefit plans mainly comprising a corporate pension fund and a lump-sum retirement benefit plan. Under the corporate pension fund, employees can receive a lump-sum payment based on the number of accumulated points received during their years of service. Employees with over a certain period of service can receive part of or all of the payment as certain annuity or life annuity. Under the lump-sum retirement benefit plan, employees can receive a lump-sum payment based on the number of accumulated points received during their years of service. A retirement benefit trust has been established for the lump-sum retirement benefit plan. Certain employees may be entitled to additional special retirement benefits apart from the defined benefit plans based on the conditions under which termination occurs.

The corporate pension fund and retirement benefit plan trust are independent of the Group and are funded only by payments from the Group.

A pension asset management strategy is developed to optimize expected returns and to manage risks through adopting investment strategies from a long-term perspective. For this purpose, the Group focusses on long-term objectives which are not influenced by fluctuations in short-term yields, and maintains a well-diversified portfolio.

The funding status is closely monitored at the corporate level and valuations at the balance sheet date are carried out annually. Although the financial position of the Group's pension fund is assessed to be sound, the Group has introduced risk-based contributions to prepare for risks that may arise in the future.

The defined benefit obligation is calculated using the projected unit credit method. If potential assets arise since defined benefit plans are over-funded, the recognition of pension assets is limited to the present value of any economic benefits available from refunds from the plans or reductions in future contributions to the plan.

Defined benefit plans: income statement in millions of yen

	2025	2024
Current service cost	3,064	3,011
Total operating expenses	3,064	3,011
Net interest cost of defined benefit plans	(226)	(100)
Total expense recognized in income statement	2,838	2,911

Defined benefit plans: funding status in millions of yen

	December 31, 2025	December 31, 2024
Fair value of plan assets	93,469	91,310
Defined benefit obligation	(71,465)	(81,267)
Over (under) funding	22,004	10,043
Defined benefit plan assets	26,249	13,978
Defined benefit plan liabilities	(4,245)	(3,935)
Net recognized asset (liability)	22,004	10,043

Defined benefit plans: fair value of plan assets in millions of yen

	2025	2024
At January 1	91,310	88,174
Interest income on plan assets	1,777	1,460
Remeasurements on plan assets	1,091	2,433
Currency translation effects	18	(34)
Employer contributions	2,231	2,444
Benefits paid – funded plans	(3,035)	(3,362)
Other	77	194
At December 31	93,469	91,310
Composition of plan assets		
- Equity securities	19,198	16,480
- Debt securities	45,540	44,242
- Cash and cash equivalents	10,467	13,920
- Other investments	18,264	16,669
Total plan assets	93,469	91,310

Equity securities and debt securities have quoted market prices (Level 1 of fair value hierarchy).

In 2025 and 2024, no risk-based contribution was made.

Defined benefit plans: present value of defined benefit obligation in millions of yen

	2025	2024
At January 1	81,267	83,839
Current service cost	3,064	3,011
Interest cost	1,551	1,360
Remeasurements – demographic assumption	1,199	67
Remeasurements – financial assumptions	(12,374)	(2,848)
Remeasurements – experience adjustments	(293)	(735)
Currency translation effects	32	(25)
Benefits paid – funded plans	(3,057)	(3,597)
Other	77	194
At December 31	71,465	81,267
Duration in years	12.5	13.4

Actuarial assumptions

Actuarial assumptions are unbiased and mutually compatible estimates of variables that determine the ultimate cost of providing post-employment benefits. They are set on an annual basis by the responsible departments of the Group based on advice from actuaries. Actuarial assumptions consist of demographic assumptions on matters such as mortality and employee turnover, and financial assumptions on matters such as interest rates.

Demographic assumptions: Demographic assumptions relate to mortality and employee turnover rates. Mortality rates are based on the standard mortality rate stated in the Ordinance for Enforcement of the Defined-Benefit Corporate Pension Act. Rates of employee turnover are based on historical behavior within the Group companies.

Financial assumptions: Discount rates are determined mainly with reference to interest rates on high-quality corporate bonds and reflect the period over which the obligations are to be settled.

	December 31, 2025	December 31, 2024
Discount rate (%)	3.21	1.98

Defined benefit plans: sensitivity of defined benefit obligation to actuarial assumption in millions of yen
The impact resulting from changes of actuarial assumption on the defined benefit obligation is shown in the table below.
It is based on the assumption that variables other than the stated assumption used for the calculation are held constant.

	2025
Discount rate	
- 0.25% increase	(2,174)
- 0.25% decrease	2,295
Life expectancy	
- 1 year increase	1,278

Future cash flows

Based on the most recent actuarial valuations, the Group expects that employer contributions for defined benefit plans in 2026 will be approximately ¥2,069 million.

23. Equity compensation plans

The Group operates equity-settled equity compensation plans for directors and certain employees. IFRS 2 “Share-based Payment” requires that the value of share-based payments be estimated based on the fair value at grant date and recorded as an expense over the vesting period. Effective since 2017, for the purpose of further promoting shared value with shareholders and providing an incentive to sustainably increase the Group’s corporate value, strengthening linkage between compensation and mid- to long-term business performance, a restricted stock compensation plan (the “Compensation Plan”) was introduced in place of the existing stock option compensation plans.

Expenses for equity compensation plans in millions of yen

	2025	2024
Cost of sales	15	12
Research and development	124	115
Selling, general and administration	344	256
Total	483	383
Equity-settled plans		
- Chugai common stock options	-	-
- Tenure-based restricted stock	384	309
- Performance-based restricted stock	99	74

Cash inflow from equity compensation plans in millions of yen

	2025	2024
Equity-settled plans		
- Exercises of Chugai common stock options	142	168

(1) Stock options

Chugai common stock options

The Group has issued stock acquisition rights to directors and certain employees as common stock options since 2003. Each right entitles the holder to purchase 300 Chugai shares at a specified exercise price. The rights are non-tradable and have an exercise period of around ten years after receiving the rights under the condition of approximately two years of continuous service of the holder after the grant date.

Effective July 1, 2020, Chugai implemented a three-for-one stock split of its common stock. Accordingly, the number of shares allotted per stock acquisition right is adjusted to the number that reflects the stock split.

Chugai common stock options – movement in number of rights outstanding

	2025		2024	
	Number of rights	Weighted average exercise price (yen)	Number of rights	Weighted average exercise price (yen)
Outstanding at January 1	546	381,579	1,135	365,809
Granted	-	-	-	-
Forfeited	-	-	-	-
Exercised	(370)	384,194	(469)	357,848
Expired	(10)	400,700	(120)	325,163
Outstanding at December 31	166	374,600	546	381,579
- of which exercisable	166	374,600	546	381,579

Chugai common stock options – terms of rights outstanding at December 31, 2025

Year of grant	Rights outstanding			Rights exercisable	
	Number outstanding	Weighted average years remaining contractual life	Weighted average exercise price (yen)	Number exercisable	Weighted average exercise price (yen)
2016	166	0.31	374,600	166	374,600

Exercise of stock acquisition rights

	2025		2024	
	Number of rights	Weighted average share price (yen)	Number of rights	Weighted average share price (yen)
Chugai common stock options	370	7,038	469	6,107

(2) Restricted stock compensation plan

Under the Compensation Plan, the restricted stocks to be provided consist of “tenure-based restricted stock” for Eligible Directors, as well as certain employees, which requires continuous service for a certain period for the Group, and “performance-based restricted stock” for only Eligible Directors which requires the attainment of Chugai’s mid- to long-term business performance target in addition to the aforementioned continuous service. The Eligible Directors and employees, shall make in-kind contribution of all monetary compensation claims or monetary claims to be provided by Chugai according to the Compensation Plan, and shall, in return, receive shares of common stock of Chugai that will be issued or disposed of by Chugai.

For the disposal of shares of common stocks of Chugai under the Compensation Plan, Chugai and each Eligible Directors and employees, shall make an agreement on allotment of restricted stocks including that (1) The Eligible Directors and employees, shall not transfer, create a security interest on, or otherwise dispose of the allotted shares during a certain restriction period, and (2) Chugai shall take back all or part of the allotted shares without cost in case where certain events happen.

Number of shares allotted and fair value at the grant date by year

Year		Tenure-based restricted stock	Performance-based restricted stock
2017	Number of shares allotted	224,700 shares	144,300 shares
	Fair value at the grant date	1,273 yen	970 yen
2018	Number of shares allotted	121,800 shares	59,100 shares
	Fair value at the grant date	1,800 yen	1,286 yen
2019	Number of shares allotted	88,500 shares	40,200 shares
	Fair value at the grant date	2,567 yen	1,768 yen
2020	Number of shares allotted	68,400 shares	29,700 shares
	Fair value at the grant date	3,867 yen	4,221 yen
2021	Number of shares allotted	61,000 shares	35,600 shares
	Fair value at the grant date	4,456 yen	3,183 yen
2022	Number of shares allotted	63,300 shares	28,000 shares
	Fair value at the grant date	4,158 yen	3,057 yen
2023	Number of shares allotted	87,300 shares	38,400 shares
	Fair value at the grant date	3,282 yen	2,650 yen
2024	Number of shares allotted	76,900 shares	23,300 shares
	Fair value at the grant date	5,927 yen	3,518 yen
2025	Number of shares allotted	58,400 shares	23,600 shares
	Fair value at the grant date	7,091 yen	7,150 yen

Effective July 1, 2020, Chugai implemented a three-for-one stock split of its common stock. Regarding the restricted stocks granted prior to the stock split, the number of shares allotted and the fair value at the grant date presents the amount after adjustments reflecting the stock split.

Overview of the Compensation Plan

	Tenure-based restricted stock	Performance-based restricted stock
Evaluation method	Market price	Monte Carlo simulation
Allottees	Directors of Chugai Employees of Chugai Directors of Chugai's subsidiaries Employees of Chugai's subsidiaries	Directors of Chugai
Settlement method	Equity settlement	
Transfer restriction period	3 years	
Conditions for releasing transfer restriction	On the condition that the Eligible Directors, vice presidents and employees of the Group maintain their positions continuously during the transfer restriction period, Chugai shall release the transfer restriction for all of the allotted shares at the expiration of the transfer restriction period.	On the condition that the Eligible Directors maintain their positions continuously during the transfer restriction period, Chugai shall release the transfer restriction for the number of allotted shares, which is calculated by multiplying the number of shares that the Eligible Directors obtain at the expiration of the transfer restriction period by the release rate that is determined by the growth rate on the three-year (the "Evaluation Period") Total Shareholders Return (TSR) for a peer group as a performance goal decided by the Board of Directors in advance. The release rate is applied against the number of shares that is provided at the beginning of the restriction period by multiplying the maximum coefficient of 150%, ranging from 0% to 150% separately set by Chugai's Board, and is set from 0% to 100%.

The TSR calculation formula is as follows:

$$TSR = \frac{\text{Increase in the stock price during the Evaluation Period (B-A)} + \text{Dividends during the Evaluation Period}}{\text{Initial stock price (A)}}$$

A: Initial stock price (Average closing price for the three months prior to the start of the Evaluation Period)

B: Final stock price (Average closing price for the three months prior to the end of the Evaluation Period)

24. Earnings per share

Basic earnings per share

	2025	2024
Net income attributable to Chugai shareholders (millions of yen)	434,012	387,317
Weighted average number of common stock	1,679,057,667	1,679,057,667
Weighted average number of own equity instruments	(33,396,053)	(33,611,653)
Weighted average number of shares in issue	1,645,661,614	1,645,446,014
Basic earnings per share (yen)	263.73	235.39

Diluted earnings per share

	2025	2024
Net income attributable to Chugai shareholders (millions of yen)	434,012	387,317
Weighted average number of shares in issue	1,645,661,614	1,645,446,014
Adjustment for assumed exercise of equity compensation plans, where dilutive	65,383	191,133
Weighted average number of shares in issue used to calculate diluted earnings per share	1,645,726,997	1,645,637,147
Diluted earnings per share (yen)	263.72	235.36

There were no rights in equity compensation plans, which are anti-dilutive, and therefore excluded from the calculation of diluted earnings per share (2024: none).

25. Statement of cash flows

Cash flows from operating activities

Cash flows from operating activities arise from the Group's primary activities including research and development, manufacturing and sales in the Pharmaceuticals business. These are calculated by the indirect method by adjusting the Group's operating profit for any operating income and expenses that are not cash flows (for example depreciation, amortization and impairment) in order to derive the cash generated from operations. Operating cash flows also include income taxes paid on all activities.

Cash generated from operations in millions of yen

	2025	2024
Net income	434,012	387,317
Financing costs	207	(5)
Other financial (income) expense	819	(1,027)
Income taxes	163,794	155,717
Operating profit	598,833	542,002
Depreciation of property, plant and equipment	24,959	24,240
Depreciation of right-of-use assets	5,999	5,280
Amortization of intangible assets	1,577	2,145
Impairment of property, plant and equipment	10,839	1,555
Impairment of intangible assets	1,715	4,243
Operating expense for defined benefit plans	3,064	3,011
Operating expense for equity-settled equity compensation plans	483	383
Net (income) expense for provisions	6,338	2,615
Inventory write-downs	3,342	3,650
Net (gain) loss on disposal of property, plant and equipment	(7,999)	868
Net (gain) loss on disposal of intangible assets	(28)	(2,289)
Other adjustments	1,814	1,844
Cash generated from operations	650,935	589,546

Cash flows from investing activities

Cash flows from investing activities are principally those arising from the Group's investments in property, plant and equipment and intangible assets. Cash flows connected with the Group's portfolio of marketable securities and other investments are also included, as are any interest and dividend payments received in respect of these securities and investments.

Interest and dividends received in millions of yen

	2025	2024
Interest received	3,599	2,783
Dividends received	1	1
Total	3,600	2,784

Cash flows from financing activities

Cash flows from financing activities are primarily dividend payments to Chugai shareholders and lease liabilities paid.

Significant non-cash transactions

There were no significant non-cash transactions (2024: none).

26. Risk management

(1) Financial risk management

The Group is exposed to various financial risks arising from its underlying operations and corporate finance activities. The Group's financial risk exposures are predominantly related to changes in foreign exchange rates, interest rates and equity prices as well as the creditworthiness and the solvency of the Group's counterparties.

Financial risk management within the Group is governed by policies approved by the Board of Directors of Chugai. These policies cover credit risk, liquidity risk and market risk. The policies provide guidance on risk limits, type of authorized financial instruments and monitoring procedures. Policy implementation and day-to-day risk management are carried out by the relevant functions and regular reporting on these risks is performed by the relevant finance & accounting and controlling functions within Chugai.

1) Credit risk

Accounts receivable are exposed to customer credit risk. The main accounts receivable are trade receivables. The management of trade receivables is focused on the assessment of country risk, setting of credit limits, ongoing credit evaluation and account monitoring procedures. As part of the credit risk management, sales administration departments regularly monitor the financial position of major customers by checking payment term and balances of trade receivables for each customer according to the accounting manuals to ensure early identification and mitigation of overdue balances and potential bad debts associated with the deterioration of customers' financial position.

The objective of the management of trade receivables is to sustain the growth and profitability of the Group by optimizing asset utilization while maintaining risks at an acceptable level. The Group obtains credit insurance and similar enhancements when appropriate to protect the collection of trade receivables. No material collateral was held for trade receivables (2024: none).

Of the Group's accounts receivable, trade receivables from third parties are mainly to Japanese customers, of which major customers account for 70% as of December 31, 2025.

Trade receivables: major customers in millions of yen

	December 31, 2025	December 31, 2024
Alfresa Holdings Corporation and its affiliates	45,932	30,745
SUZUKEN CO., LTD. and its affiliates	31,386	33,224
MEDIPAL HOLDINGS CORPORATION and its affiliates	23,163	17,844
Total	100,481	81,813

Customer credit risk exposure based on accounts receivable days overdue that are within the scope of IFRS 15 in millions of yen

	Current	Overdue 1-3 months	Overdue 4-12 months	Overdue more than 1 year	Credit impaired	Total
At December 31, 2025						
Gross carrying amount	388,280	354	35	1	-	388,670
- Expected credit loss rate (%)	0	0	0	-	-	0
Allowance for doubtful accounts	(34)	(0)	(0)	(0)	-	(34)
At December 31, 2024						
Gross carrying amount	318,106	95	6	-	-	318,106
- Expected credit loss rate (%)	0	1	0	-	-	0
Allowance for doubtful accounts	(27)	(1)	(0)	-	-	(28)

The expected credit loss ('ECL') rate is based on the Group's historical experience and the Group's expectation of economic conditions over the period until receivables are expected to be paid.

Derivative transactions and money market instruments are restricted to financial institutions with high credit ratings in an effort to mitigate the counterparty risks.

The maximum exposure to credit risk resulting from financial activities, without taking into account any collateral held or other credit enhancements, is equal to the carrying value of the Group's financial assets.

Financial assets with credit risks (excluding accounts receivables that result from transactions that are within the scope of IFRS 15)

Cash and cash equivalents are held with banks and financial institutions, which are predominantly rated investment grade, based on Moody's and S&P Ratings. Cash and short-term time deposits are subject to rules which limit the Group's exposure to individual financial institutions.

Investments in marketable securities (excluding equity securities) are entered into on the basis of guidelines with regard to liquidity, quality and maximum amount. As a general rule, the Group invests only in high-quality securities with adequate liquidity and with counterparties that have a credit rating of at least Baa3 from Moody's and BBB- from S&P.

Credit risk on accounts receivables that result from transactions that are not within the scope of IFRS 15 are managed based on data obtained from external sources and historical experience.

The credit risk of the counterparties with external ratings below investment grade or non-rated is closely monitored and reviewed on an individual basis.

Rating analysis (excluding accounts receivables that result from transactions that are within the scope of IFRS 15) in millions of yen

	2025		
	Total	Fair value through OCI (12-month ECL)	Amortized costs (12-month ECL)
AAA~BBB- range	1,028,798	549,984	478,814
Total investment grade	1,028,798	549,984	478,814
Below BBB- range (below investment grade)	269	269	-
Unrated	3,726	137	3,589
Total gross carrying amounts	1,032,793	550,390	482,403
Loss allowance	0	-	0

	2024		
	Total	Fair value through OCI (12-month ECL)	Amortized costs (12-month ECL)
AAA~BBB- range	1,003,979	454,991	548,989
Total investment grade	1,003,979	454,991	548,989
Below BBB- range (below investment grade)	769	769	-
Unrated	11,187	130	11,057
Total gross carrying amounts	1,015,935	455,889	560,045
Loss allowance	0	-	0

Financial assets measured at amortized cost and those at fair value through OCI (excluding equity securities) are investment grade and therefore considered to be low risk, and thus the impairment allowance is measured at 12 months expected credit losses ('ECL') with reference to external credit ratings of the counterparties. There were no financial assets for which the Group observed a significant increase in the credit risk which would require the application of the lifetime expected credit losses impairment model. In addition, there were no material movements in the loss allowance in 2025.

2) Liquidity risk

Liquidity risk arises through a surplus of financial obligations over available financial assets due at any point in time. The Group's approach to liquidity risk is to maintain sufficient readily available reserves in order to meet its liquidity requirements at any point in time. The Group manages liquidity risks based on a cash management plan prepared and updated as appropriate by finance and accounting departments based on the reporting from each department.

Chugai is rated as highly creditable by more than one major credit rating agency. The ratings will permit efficient access to the international capital markets in the event of major financing requirements.

Contractual maturities of financial liabilities in millions of yen

	Total	Less than 1 year	1-2 years	Over 2 years
At December 31, 2025				
Accounts payable	127,247	127,247	-	-
Other current liabilities				
- Derivative financial instruments*	93,351	78,780	14,571	-
Total financial liabilities	220,599	206,028	14,571	-
At December 31, 2024				
Accounts payable	65,353	65,353	-	-
Other current liabilities				
- Derivative financial instruments*	23,811	20,633	3,178	-
Total financial liabilities	89,164	85,986	3,178	-

*Derivative financial instruments are held for risk management purposes and there is no intention to cancel before the maturity date.

The maturity analysis of lease liabilities is shown in Note 8.

3) Market risk

Market risk arises from changing market prices, mainly due to foreign exchange rates and interest rates, of the Group's financial assets or financial liabilities which affect the Group's net income and equity.

Foreign exchange risk: Accounts receivable and accounts payable denominated in foreign currencies are exposed to foreign exchange risk. The objective of the Group's foreign exchange risk management activities is to preserve the economic value of its current and future assets and to minimize the volatility of the Group's financial result. The Group enters into derivative transactions such as foreign exchange forward contracts to reduce the risk of foreign currency exchange fluctuations related to both assets and liabilities denominated in foreign currencies. Some of these transactions qualify as cash flow hedges at the point that the forecast transaction is expected.

When making use of derivatives for hedging foreign exchange risk on assets and liabilities denominated in foreign currencies, Chugai conducts such operations in accordance with its internal regulations and monthly reports are prepared on the balance of such transactions, valuation gains and losses, and other related matters at fair value. Consolidated subsidiaries do not utilize derivative transactions.

Sensitivity analysis: Chugai has financial instruments denominated in currencies other than its functional currency. The table below shows the impact on profit before taxes resulting from a 1% decrease of the Swiss franc, euro and US dollar against the Japanese yen, which is Chugai's functional currency. All calculations are based on the assumption that exchange rates for other currencies are constant and there are no changes in other variables such as interest rates. Derivatives designated as hedging instruments were excluded from the calculation of the amount of impact.

Foreign currency sensitivity analysis

	2025	2024
Year-end exchange rate (yen per each currency)		
CHF	197.48	173.50
EUR	183.75	163.08
USD	156.47	156.83
Profit before taxes (millions of yen)		
CHF	245	(236)
EUR	87	30
USD	113	143

Positive numbers are the amount of positive impact on profit before taxes resulting from a 1% decrease of each currency against the Japanese yen. The amounts above do not reflect the impact on Chugai's cash flows or forecast result.

Net amount of exposure from financial instruments denominated in foreign currencies is shown in the tables below. Derivatives designated as hedging instruments were excluded from the calculation of the amount of impact.

	2025		2024	
	Exposure (m CHF)	Exposure (m YEN)	Exposure (m CHF)	Exposure (m YEN)
CHF	(154)	(24,478)	136	23,639
	Exposure (m EUR)	Exposure (m YEN)	Exposure (m EUR)	Exposure (m YEN)
EUR	(47)	(8,653)	(20)	(3,041)
	Exposure (m USD)	Exposure (m YEN)	Exposure (m USD)	Exposure (m YEN)
USD	(72)	(11,255)	(91)	(14,309)

Interest rate risk: There were no debt and loans at December 31, 2025 and given the nature of leases and the current low interest rate environment, the Group is not exposed to material interest rate risk.

(2) Financial instruments

Carrying value and fair value of financial instruments

The Group's financial instruments are mainly comprised of equity instruments and debt instruments included in other non-current assets, accounts receivable, marketable securities, cash and cash equivalents, derivative financial instruments included in other current assets, accounts payable, derivative financial instruments included in other current liabilities, and lease liabilities included in other non-current liabilities and other current liabilities. The carrying values of these financial instruments are equal to or reasonable approximates of fair values. Disclosure of the fair value of lease liabilities are not required.

Accounting classifications and fair values in millions of yen

	Financial assets measured at fair value through OCI	Fair value -hedging instruments	Financial assets measured at fair value through profit or loss	Financial assets measured at amortized cost	Other financial liabilities	Total
At December 31, 2025						
Other non-current assets						
- Equity instrument	8,452	-	-	-	-	8,452
- Debt instrument	-	-	15,918	-	-	15,918
Accounts receivable	-	-	-	439,171	-	439,171
Marketable securities						
- Debt instrument	20,406	-	-	-	-	20,406
- Money market instruments	529,984	-	-	-	-	529,984
- Time accounts over 3 months	-	-	-	2,704	-	2,704
Cash and cash equivalents	-	-	-	426,602	-	426,602
Other current assets						
- Derivative financial instruments	-	14,145	-	-	-	14,145
Total financial assets	558,841	14,145	15,918	868,477	-	1,457,382
Accounts payable	-	-	-	-	127,247	127,247
Other current liabilities						
- Derivative financial instruments	-	87,419	5,932	-	-	93,351
Total financial liabilities	-	87,419	5,932	-	127,247	220,598

	Financial assets measured at fair value through OCI	Fair value -hedging instruments	Financial assets measured at fair value through profit or loss	Financial assets measured at amortized cost	Other financial liabilities	Total
At December 31, 2024						
Other non-current assets						
- Equity instrument	3,913	-	-	-	-	3,913
- Debt instrument	-	-	12,703	-	-	12,703
Accounts receivable	-	-	-	334,256	-	334,256
Marketable securities						
- Debt instrument	899	-	-	-	-	899
- Money market instruments	454,991	-	-	-	-	454,991
- Time accounts over 3 months	-	-	-	254	-	254
Cash and cash equivalents	-	-	-	540,202	-	540,202
Other current assets						
- Derivative financial instruments	-	8,374	137	-	-	8,512
Total financial assets	459,802	8,374	12,840	874,712	-	1,355,729
Accounts payable	-	-	-	-	65,353	65,353
Other current liabilities						
- Derivative financial instruments	-	23,621	190	-	-	23,811
Total financial liabilities	-	23,621	190	-	65,353	89,163

Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets and liabilities.
- Level 2 – observable inputs directly or indirectly other than quoted prices in active markets for identical assets and liabilities.
- Level 3 – fair value measured using valuation method which includes unobservable inputs.

Fair value hierarchy of financial instruments in millions of yen

	Level 1	Level 2	Level 3	Total
At December 31, 2025				
Marketable securities:				
- Money market instruments	-	529,984	-	529,984
- Debt securities	269	20,000	137	20,406
Other current assets				
- Derivative financial instruments	-	14,145	-	14,145
Other non-current assets				
- Equity instruments measured at fair value through OCI	-	-	8,452	8,452
- Debt instrument	-	11,804	4,114	15,918
Financial assets recognized at fair value	269	575,933	12,703	588,905
Other current liabilities				
- Derivative financial instruments	-	93,351	-	93,351
Financial liabilities recognized at fair value	-	93,351	-	93,351
	Level 1	Level 2	Level 3	Total
At December 31, 2024				
Marketable securities:				
- Money market instruments	-	454,991	-	454,991
- Debt securities	769	-	130	899
Other current assets				
- Derivative financial instruments	-	8,512	-	8,512
Other non-current assets				
- Equity instruments measured at fair value through OCI	-	-	3,913	3,913
- Debt instrument	-	10,202	2,500	12,703
Financial assets recognized at fair value	769	473,705	6,543	481,017
Other current liabilities				
- Derivative financial instruments	-	23,811	-	23,811
Financial liabilities recognized at fair value	-	23,811	-	23,811

Level 1 financial assets consist of corporate bonds. Level 2 financial assets consist primarily of certificates of deposit, cash in trust, commercial paper and derivative financial instruments.

Fair values of Level 2 financial assets are measured as follows:

- Marketable securities, debt securities and derivative financial instruments are based on valuation models that use observable market data for interest rates, yield curves, foreign exchange rates and implied volatilities for similar instruments at the measurement date.

The Group recognizes transfers between levels of the fair value hierarchy as of the end of the reporting period during which the transfer has occurred. There were no transfers between Level 1 and Level 2 and vice versa.

Level 3 financial assets mainly consist of investments in capital and unquoted shares. Valuation is based on valuation method which includes unobservable inputs.

Reconciliation of financial instruments classified into level 3 in millions of yen

	Fair value through other		Total
	comprehensive income	Fair value through profit or loss	
At January 1, 2024	1,384	2,045	3,429
Gains (losses)	(441)	238	(202)
Purchases	3,129	70	3,199
Disposals and redemptions	(20)	-	(20)
Currency translation effects	(9)	147	138
At December 31, 2024	4,043	2,500	6,543
At January 1, 2025	4,043	2,500	6,543
Gains (losses)	203	1,589	1,792
Purchases	4,473	103	4,576
Disposals and redemptions	(130)	(79)	(209)
Currency translation effects	-	-	-
At December 31, 2025	8,589	4,114	12,703

Derecognition of FVTOCI equity investments

Fair value at the date of derecognition, cumulative gains (losses), and dividends of FVTOCI equity instruments derecognized as a result of disposal through sale or other means during the year.

	December 31, 2025	December 31, 2024
Fair value at the date of derecognition	-	-
Cumulative gains (losses)	-	(20)
Dividends	-	-

These are mainly stock divestments as a result of specifically assessing matters such as the appropriateness of the shareholding, the capital efficiency in relation to the shareholding, and the rationale of the relevant transactions.

The above amounts are those before tax effect. No cumulative gains (losses) were transferred from other comprehensive income to retained earnings due to disposal in the fiscal year ended December 31, 2025 (2024: ¥(14) million).

(3) Derivative financial instruments

Derivative financial instruments in millions of yen

Assets	December 31, 2025	December 31, 2024
Forward exchange contracts	14,145	8,512
Total	14,145	8,512

Liabilities	December 31, 2025	December 31, 2024
Forward exchange contracts	(93,351)	(23,811)
Total	(93,351)	(23,811)

Hedge accounting

Hedge effectiveness is determined at the inception of the hedge relationship, and through periodic prospective effectiveness assessments at each reporting date to ensure that an economic relationship exists between the hedged item and hedging instrument. The Group performs a qualitative assessment of the hedge effectiveness, and the Group concludes that risks being hedged for the hedged items and the hedging instruments are sufficiently aligned.

The Group manages foreign exchange rate fluctuation risks by entering into cash flow hedges for which hedge accounting is applied, and an ineffective portion may occur when the volume of hedged items is lower than the hedged amount. The ineffective portion of the hedges is recognized in the income statement and included in other financial income (expense). Hedge effectiveness is measured using the hypothetical derivative method for cash flow hedges. In 2025 and 2024, there was no actual ineffectiveness reported for any hedge accounting relationships. Furthermore, in 2025 and 2024, there were no hedging relationships for which hedge accounting is no longer applied.

The table below shows fair values and nominal amounts of derivative financial instruments, including a range of the timing of the nominal amounts of the hedging instruments, which are designated as hedging instruments in a cash flow hedge. At December 31, 2025, the Group has the following cash flow hedges which are designated in a qualifying hedge relationship.

Cash flow hedges

	Nominal amount	Fair value in million yen		Maturity range
		Asset	Liability	
Risk hedged:				
Foreign exchange rate fluctuations				
- Forward exchange contracts	CHF 5,367 million	11,205	(87,419)	2026-2027
	USD 281 million	2,940	-	2026-2027
Total		14,145	(87,419)	

The Group is exposed to foreign exchange risk from transactions for inventories and other transactions in foreign currencies with foreign related parties. The Group has entered into foreign exchange forward contracts to hedge a part of foreign exchange risk. Such instruments are recorded as fair value assets of ¥(73,274) million (2024: fair value assets of ¥(15,247) million).

Reconciliation of hedging reserves in equity in millions of yen

	Forward exchange contracts
At January 1, 2025	(2,598)
Effective portion of fair value gains (losses) taken to equity	(79,409)
Transferred to income statement	44,485
Transferred to initial carrying amount of hedged items	(8,020)
Income taxes	13,102
At December 31, 2025	(32,439)

The present value of expected cash flows from qualifying cash flow hedges is shown in the table below.

Present value of expected cash flows of qualifying cash flow hedges in millions of yen

	Total	0-6 months	7-12 months	Over 1 Year
Year ended December 31, 2025				
Cash inflows	211,290	76,697	95,599	38,995
Cash outflows	(902,692)	(387,440)	(360,788)	(154,463)
Total cash inflow (outflow)	(691,401)	(310,743)	(265,190)	(115,469)
Year ended December 31, 2024				
Cash inflows	198,335	72,973	88,626	36,736
Cash outflows	(795,832)	(330,745)	(295,614)	(169,473)
Total cash inflow (outflow)	(597,496)	(257,772)	(206,988)	(132,736)

(4) Capital management

The Group defines the capital that it manages as the Group's total capitalization, being the equity including non-controlling interests. The Group's objectives when managing capital are:

- To safeguard the Group's ability to continue as a going concern, so that it can continue to provide benefits for patients and returns to investors.
- To provide an adequate return to investors based on the level of risk undertaken.
- To have available the necessary financial resources to allow the Group to invest in areas that may deliver future benefits for patients and returns to investors.
- To maintain sufficient financial resources to mitigate against risks and unforeseen events.

Capitalization is monitored and reported to the CFO as part of the Group's regular internal management reporting.

The Group is not subject to regulatory capital adequacy requirements.

Capital in millions of yen

	December 31, 2025	December 31, 2024
Capital and reserves attributable to Chugai shareholders	2,025,732	1,901,499
Equity attributable to non-controlling interests	-	-
Capitalization	2,025,732	1,901,499

27. Related parties

(1) Controlling shareholder

Effective from October 2002, Chugai concluded a strategic alliance with Roche to become a leading research-based Japanese pharmaceutical company, which was formed by the merger of Chugai and Roche's Japanese pharmaceuticals subsidiary, Nippon Roche. Through the merger, Chugai became a principal member of the Roche Group as the surviving company.

Chugai has entered into key agreements with Roche related to the strategic alliance, which are discussed below.

Basic Alliance Agreement: As part of the Basic Alliance Agreement signed in December 2001 and amended in 2022, Roche and Chugai entered into certain arrangements covering the fundamental principles of the alliance. Amongst other matters these cover the following areas:

- The structuring of the alliance.
- Right of first refusal on products.
- Roche's right to nominate Directors and Audit & Supervisory Board members of Chugai.
- Roche's obligation to cooperate in maintaining Chugai's listing.
- Restrictions on disposition of shares held by Roche.
- Restrictions on issuance or disposition of shares and Roche's pre-emptive right.

Licensing Agreements: Under the Japan Umbrella Rights Agreement signed in December 2001, Chugai has exclusive rights to market Roche Group's pharmaceutical products in Japan. Chugai also has right of first refusal on the development and marketing in Japan of all development compounds advanced by Roche.

The Rest of the World Umbrella Rights Agreement (excluding Japan and South Korea) signed in May 2002 was revised and the Amended and Restated Rest of the World Umbrella Rights Agreement (excluding Japan, South Korea and Taiwan) was signed in August 2014. Under this Agreement, Roche has the right of first refusal on the development and marketing of Chugai's development compounds in markets outside Japan, excluding South Korea and Taiwan.

Further to these agreements, Roche and Chugai have signed a series of separate agreements for each development compound. Depending on the specific circumstances and the terms of the agreement, this may result in payments on an arm's length basis between Roche and Chugai, for any or all of the following matters:

- Upfront payments, if a right of first refusal to license development compounds is exercised.
- Milestone payments, dependent upon the achievement of agreed performance targets.
- Royalties on future product sales.

These specific product agreements may also cover the manufacture and supply etc. of the respective products to meet the other party's clinical and/or commercial requirements on an arm's length basis.

Research Collaboration Agreements: Roche and Chugai have entered into research collaboration agreements in the areas of small-molecule synthetic drug research and biotechnology-based drug discovery.

Dividends: The dividends distributed to Roche by Chugai in respect to its holdings of Chugai shares totaled ¥183,032 million (2024: ¥81,459 million).

(2) Material transactions and balances with related parties

Transactions with F. Hoffmann-La Roche in millions of yen

	2025	2024
Revenue	724,053	652,725
Purchases	258,731	164,608

Balances with F. Hoffmann-La Roche in millions of yen

	December 31, 2025	December 31, 2024
Accounts receivable	247,468	201,957
Trade accounts payable	35,177	7,327

(3) Remuneration of key management personnel

Remuneration to the members of the Board of Directors and the Audit & Supervisory Board in millions of yen

	2025	2024
Board of Directors		
- Regular remuneration	271	286
- Bonuses	179	165
- Tenure-based restricted stock compensation plan	106	100
- Performance-based restricted stock compensation plan	99	74
Total	654	624
Audit & Supervisory Board		
- Regular remuneration	131	120
Total	131	120

28. Subsidiaries

Subsidiaries	Country of incorporation	Equity interest %	
		2025	2024
Consolidated subsidiaries			
Chugai Research Institute for Medical Science, Inc.	Japan	100	100
Chugai Clinical Research Center Co., Ltd.	Japan	100	100
Chugai Business Solution Co., Ltd.	Japan	100	100
Chugai Pharma Manufacturing Co., Ltd.	Japan	100	100
Chugai Pharma USA, Inc.	United States	100	100
Chugai Venture Fund, LLC	United States	100	100
Chugai Venture Fund, LP	Bermuda	100	100
Chugai Pharma Europe Ltd.	United Kingdom	100	100
Chugai Pharma U.K. Ltd.	United Kingdom	100	100
Chugai Pharma Germany GmbH	Germany	100	100
Chugai Pharma France S.A.S.	France	100	100
Chugai Pharma Taiwan Ltd.	Taiwan	100	100
Chugai Pharma China Co., Ltd.	China	100	100
Chugai Pharma Technology Taizhou Co., Ltd.	China	100	100
Chugai Pharmabody Research Pte. Ltd.	Singapore	100	100

Note) The Company acquired Renalys Pharma, Inc. in November 2025 and conducted an absorption-type merger in December 2025 in which the Company was the surviving company and Renalys Pharma, Inc. was the dissolving company.

29. Subsequent events

There were no significant subsequent events for the year ended December 31, 2025.



Independent auditor's report

To the Board of Directors of Chugai Pharmaceutical Co., Ltd.:

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Chugai Pharmaceutical Co., Ltd. (“the Company”) and its consolidated subsidiaries (collectively referred to as “the Group”), which comprise the consolidated income statement and consolidated statement of comprehensive income for the year ended December 31, 2025, the consolidated balance sheet as at December 31, 2025, the consolidated statement of cash flows and changes in equity for the year then ended, and notes to consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2025, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards).

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements in Japan (including those that are relevant to our audit of the consolidated financial statements of public interest entities), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Appropriateness of Chugai's judgement regarding the expectation for future commercialization of products to determine whether an impairment loss should be recognized on product intangibles not available for use

The key audit matter	How the matter was addressed in our audit
As stated in Note 9. “Intangible assets” to the Consolidated Financial Statements, included in	The primary procedures we performed to assess the appropriateness of Chugai's judgement regarding

Intangible assets of ¥54,539 million reported on the Consolidated balance sheet of Chugai Pharmaceutical Co., Ltd. and its consolidated subsidiaries (“Chugai”), were product intangibles not available for use of ¥46,238 million, which represented approximately 1.9% of total assets.

As described in Note 1. “General accounting principles and significant accounting policies, (3) Accounting policies” to the Consolidated Financial Statements, under the heading “Impairment of property, plant and equipment, right-of-use assets and intangible assets”, intangible assets that are not yet available for use are tested for impairment annually. When the recoverable amount of an asset is less than its carrying value, the carrying value is reduced to its recoverable amount and this reduction is reported as an impairment loss.

These assets mainly represent in-process research and development assets acquired either through in-licensing arrangements or separate purchases and the initial business feasibility assessments were performed at the time of entering into the arrangements. However, intensifying competition in research and development has made the creation of new drugs more challenging and the cost of research and development has increased significantly. Due to these inherent uncertainties in the research and development processes, product intangibles not available for use are particularly at risk of termination of development if the project is not expected to result in a commercialized product. Accordingly, management’s judgement regarding the expectation for future commercialization of products has a significant effect on the determination as to whether an impairment loss should be recognized on product intangibles not available for use.

We, therefore, determined that our assessment of the appropriateness of Chugai’s judgement regarding the expectation for future commercialization of products to determine whether an impairment loss should be recognized on product intangibles not available for use was one of the most significant in our audit of the

the expectation for future commercialization of products to determine whether an impairment loss should be recognized on product intangibles not available for use included the following:

(1) Internal control testing

We tested the design and operating effectiveness of certain of Chugai’s internal controls relevant to the determination of impairment of product intangibles not available for use. In this assessment, we focused on the controls that included consideration of the current progress of development projects in the research and development departments and changes in the product environment in determination of impairment.

(2) Assessment of the appropriateness of Chugai’s judgement regarding the expectation for future commercialization of products

In order to assess the appropriateness regarding the judgement for expectation of future commercialization of products, which was used as the basis of management’s determination as to whether an impairment loss should be recognized, for selected projects that were over a certain threshold, we, among other procedures:

- compared the original planned achievement schedule for milestones in the initial business feasibility assessment with the actual achievement status as of the fiscal year end to determine whether any deviations exist; and
- inquired of the personnel in the research and development departments responsible for the project, for which significant deviations between the original planned achievement schedule and the actual achievement exist, about changes in product environment, such as any delay in progress of development projects, results of the clinical trials for target indications, and launch or market penetration of competing products and generics/biosimilars after the initial business feasibility assessment to determine whether there is any significant impact on Chugai’s judgement regarding the expectation for future commercialization of products. In addition, we inspected the materials related to the portfolio management committee in which it reviewed whether to continue or discontinue certain research and development activities and whether

<p>consolidated financial statements for the current year, and accordingly, a key audit matter.</p>	<p>the business feasibility assessment materials needed revision or not.</p>
<p>Appropriateness of the recognition of royalty income, profit-sharing income and income from out-licensing agreements</p>	
<p>The key audit matter</p>	<p>How the matter was addressed in our audit</p>
<p>As stated in Note 2. “Operating segment information” to the Consolidated Financial Statements, included in Revenue of ¥1,257,941 million reported on the Consolidated income statement of Chugai was Other revenue of ¥180,138 million, representing approximately 14.3% of Revenue. Other revenue includes royalty income, income from profit-sharing arrangements with collaboration partners (“profit-sharing income”), and other operating income which mainly represents income from out-licensing agreements.</p> <p>As described in Note 1. “General accounting principles and significant accounting policies, (3) Accounting policies, Revenue” to the Consolidated Financial Statements, sales-based or usage-based royalty income promised in exchange for a license of intellectual property is recognized based on the subsequent sale or usage of the license by customers. Profit-sharing income is recognized when underlying sales and cost of sales were recorded by collaboration partners. In addition, income from out-licensing agreements is generally recognized upon receiving upfront, milestone and other similar payments for granting third parties a license to intellectual property related to products or technologies.</p> <p>Regarding income from out-licensing agreements, Chugai recognizes the revenue on granting the license when there is no further performance obligation after entering into the out-licensing agreements. On the other hand, if the out-licensing agreements involve any commitments to conduct research, late-stage development, regulatory approval, co-marketing or manufacturing, deferred income is recognized as revenues corresponding to the performance obligations remaining after the out-licensing agreements are entered into, when the applicable</p>	<p>The primary procedures we performed to assess the appropriateness of the recognition of royalty income, profit-sharing income and income from out-licensing agreements included the following:</p> <p>(1) Internal control testing</p> <p>We tested the design and operating effectiveness of certain of Chugai’s internal controls relevant to the calculation of royalty income, profit-sharing income and income from out-licensing agreements. In this assessment, we focused our testing on controls to determine whether or not the amount and accounting treatment of royalties and income from profit-sharing arrangements with collaboration partners are appropriate based on the relevant reports or agreements.</p> <p>(2) Assessment of the appropriateness of revenue recognition</p> <p>In order to determine whether royalty income, profit-sharing income and income from out-licensing agreements that exceeded a certain threshold were appropriately recognized or not, we:</p> <ul style="list-style-type: none"> ● compared the amount of royalty income and profit-sharing income recognized to the reports prepared by counterparties for consistency; ● for royalty income, compared the income calculated by multiplying the amounts described in the customer’s sales reports by the royalty rates in the relevant agreements with the royalty income recognized by Chugai; and ● inspected the written out-licensing agreements with customers, and assessed whether the performance obligations were appropriately identified based on the terms of the agreements, whether the transaction price was reasonably allocated to the respective performance obligations identified, and whether revenue was appropriately recognized at the point in time when these performance obligations were satisfied.

performance obligations are satisfied. Generally, licenses granted are the rights to use intellectual property and are unique for each agreement.

Considering that Chugai recognizes royalty income and profit-sharing income based on sales reports from counterparties and the calculation and data entry processes are not automated, it is necessary to pay close attention to the appropriateness of revenue recognition.

In addition, for income from out-licensing agreements, as the terms and conditions of transactions vary from agreement to agreement, management's judgment may be required in identifying performance obligations included in the applicable agreements and determining the allocation of transaction prices as well as the point in time when each performance obligation is satisfied.

We, therefore, determined that our assessment of the appropriateness of the recognition of royalty income, profit-sharing income and income from out-licensing agreements was one of the most significant in our audit of the consolidated financial statements for the current year, and accordingly, a key audit matter.

Other Information

The other information comprises the information included in the Annual Report, but does not include the consolidated financial statements, the financial statements, and our auditor's reports thereon.

We do not perform any work on the other information as we determine such information does not exist.

Responsibilities of Management and Corporate Auditors and the Board of Corporate Auditors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with IFRS Accounting Standards and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties with regard to the design, implementation and maintenance of the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of our audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, while the objective of the audit is not to express an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the presentation and disclosures in the consolidated financial statements are in accordance with IFRS Accounting Standards, the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purpose of the group audit. We remain solely responsible for our audit opinion.

We communicate with corporate auditors and the board of corporate auditors regarding, among other matters, the planned scope and timing of the audit, significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide corporate auditors and the board of corporate auditors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where

applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with corporate auditors and the board of corporate auditors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Fee-related Information

Fees paid or payable to our firm and to other firms within the same network as our firm for audit and non-audit services provided to the Company and its subsidiaries for the current year are 254 million yen and 127 million yen, respectively.

Interest required to be disclosed by the Certified Public Accountants Act of Japan

We do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

Makoto Yamada

Designated Engagement Partner

Certified Public Accountant

Yujiro Kitamura

Designated Engagement Partner

Certified Public Accountant

Tatsuo Utsugi

Designated Engagement Partner

Certified Public Accountant

KPMG AZSA LLC

Tokyo Office, Japan

March 25, 2026

Notes to the Reader of Independent Auditor's Report:

This is a copy of the Independent Auditor's Report and the original copies are kept separately by the Company and KPMG AZSA LLC.